To: Members of the Cabinet

Notice of a Meeting of the Cabinet

Tuesday, 19 April 2016 at 2.00 pm

Rooms 1&2 - County Hall, New Road, Oxford OX1 1ND

Peter Clark

Head of Paid Service

G Clark

April 2016

Contact Officer:

Sue Whitehead

Tel: (01865) 810262; E-Mail: sue.whitehead@oxfordshire.gov.uk

Membership

Councillors

Ian Hudspeth Leader of the Council

Rodney Rose Deputy Leader of the Council

Mrs Judith Heathcoat Cabinet Member for Adult Social Care

Nick Carter Cabinet Member for Business & Customer Services
Melinda Tilley Cabinet Member for Children, Education & Families
Lorraine Lindsay-Gale Cabinet Member for Cultural & Community Services

David Nimmo Smith Cabinet Member for Environment

Lawrie Stratford Cabinet Member for Finance

Hilary Hibbert-Biles Cabinet Member for Public Health

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on Wednesday 27 April 2016 unless called in by that date for review by the appropriate Scrutiny Committee.

Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 24 May 2016

Declarations of Interest

The duty to declare.....

Under the Localism Act 2011 it is a criminal offence to

- (a) fail to register a disclosable pecuniary interest within 28 days of election or co-option (or reelection or re-appointment), or
- (b) provide false or misleading information on registration, or
- (c) participate in discussion or voting in a meeting on a matter in which the member or co-opted member has a disclosable pecuniary interest.

Whose Interests must be included?

The Act provides that the interests which must be notified are those of a member or co-opted member of the authority, **or**

- those of a spouse or civil partner of the member or co-opted member;
- those of a person with whom the member or co-opted member is living as husband/wife
- those of a person with whom the member or co-opted member is living as if they were civil partners.

(in each case where the member or co-opted member is aware that the other person has the interest).

What if I remember that I have a Disclosable Pecuniary Interest during the Meeting?.

The Code requires that, at a meeting, where a member or co-opted member has a disclosable interest (of which they are aware) in any matter being considered, they disclose that interest to the meeting. The Council will continue to include an appropriate item on agendas for all meetings, to facilitate this.

Although not explicitly required by the legislation or by the code, it is recommended that in the interests of transparency and for the benefit of all in attendance at the meeting (including members of the public) the nature as well as the existence of the interest is disclosed.

A member or co-opted member who has disclosed a pecuniary interest at a meeting must not participate (or participate further) in any discussion of the matter; and must not participate in any vote or further vote taken; and must withdraw from the room.

Members are asked to continue to pay regard to the following provisions in the code that "You must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself" or "You must not place yourself in situations where your honesty and integrity may be questioned.....".

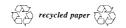
Please seek advice from the Monitoring Officer prior to the meeting should you have any doubt about your approach.

List of Disclosable Pecuniary Interests:

Employment (includes "any employment, office, trade, profession or vocation carried on for profit or gain".), **Sponsorship**, **Contracts**, **Land**, **Licences**, **Corporate Tenancies**, **Securities**.

For a full list of Disclosable Pecuniary Interests and further Guidance on this matter please see the Guide to the New Code of Conduct and Register of Interests at Members' conduct guidelines. http://intranet.oxfordshire.gov.uk/wps/wcm/connect/occ/Insite/Elected+members/ or contact Glenn Watson on (01865) 815270 or glenn.watson@oxfordshire.gov.uk for a hard copy of the document.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.



AGENDA

1. Apologies for Absence

2. Declarations of Interest

- guidance note opposite

3. Minutes (Pages 1 - 8)

To approve the minutes of the meeting held on 15 March 2016 (CA3) and to receive information arising from them.

4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am two working days before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

5. Petitions and Public Address

6. 2015/16 Financial Monitoring & Business Strategy Report - February 2016 (Pages 9 - 40)

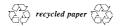
Cabinet Member: Finance Forward Plan Ref: 2015/115

Contact: Katy Jurczyszyn, Strategic Finance Manager (Finance, Strategy & Monitoring)

Tel: (01865) 323976

Report by Chief Finance Officer (CA6).

This report is the penultimate for the 2015/16 financial year. The final directorate



variations will be set out in the Provisional Outturn Report to Cabinet in June 2016.

The Cabinet is RECOMMENDED to:

- (a) note the report;
- (b) note the Treasury Management lending list at Annex 4;
- (c) to approve the transfer of £0.2m to the Efficiency Reserve as set out in paragraph 48;
- (d) note the changes to the Capital Programme set out in Annex 7b and 7c.

7. Oxfordshire Together (Pages 41 - 42)

Cabinet Member: Deputy Leader Forward Plan Ref: 2016/024

Contact: Owen Jenkins, Services Manager for Highways, Transport & Waste Tel:

(01865) 323304

Report by Director for Environment & Economy (CA7).

The paper asks formal Cabinet to consider an update to the existing Resolution that forms part of the Local Agency Agreements (Section 101 under the Local Government Act 1972).

Cabinet are RECOMMENDED to:

- (a) agree an updated resolution that covers highway services (and associated activities) identified as part of the Oxfordshire Together (Highways) proposal.
- (b) approve the wording on the front of the Local Agency Agreements issued under section 101 of the Local Governments Act 1972 as follows:

Agreement Under Section 101 of the Local Government Act 1972

Relating to various highway (and traffic and drainage) functions (suitable for highways, grass cutting, weed control, footway clearance, basal tree growth, cleaning signs, drainage, illegal sign removal and vegetation letters, grip maintenance, school crossing patrols and any other Highway service (or associated activities)) that the Environment & Economy Director and County Solicitor deem to be appropriate.

8. Street Lighting Contract and Interim Policy (Pages 43 - 54)

Cabinet Member: Environment Forward Plan Ref: 2016/025

Contact: Dariusz Seroczynski, Highways Network Manager Tel: (01865) 815629

Report by Director for Environment & Economy (CA8).

This report sets out a proposed emergency interim arrangement for the Street Lighting Service (Maintenance) as the result of early termination of the existing contract at a break point within the contract.

The Cabinet is RECOMMENDED to:

- (a) approve the proposed policy change and contracted level of service in relation to the street lighting maintenance service; and
- (b) note the proposed use of the short term call off from the Crown Commercial Service Contract.

9. Business Management & Monitoring Report for Quarter 3 - 2015/16 (Pages 55 - 70)

Cabinet Member: Deputy Leader Forward Plan Ref: 2015/116

Contact: Ian Dyson, Assistant Chief Finance Officer (Assurance) Tel: (01865) 323875

Report by Corporate Services (CA9).

This paper provides details of performance for quarter three for the Cabinet to consider. The report is required so that the Cabinet can monitor the performance of the Council in key service areas and be assured that progress is being made to improve areas where performance is below the expected level.

Cabinet is RECOMMENDED to note and discuss the performance reported in the dashboards.

10. Delegated Powers - April 2016 (Pages 71 - 72)

Cabinet Member: Leader Forward Plan Ref: 2015/124

Contact: Sue Whitehead, Principal Committee Officer Tel: (01865) 810262

To report on a quarterly basis any executive decisions taken under the specific powers and functions delegated under the terms of Part 7.2 (Scheme of Delegation to Officers) of the Council's Constitution – Paragraph 6.3(c)(i). It is not for scrutiny call in.

Date	ate Subject		Reasons for	
			Urgency	
3 February 2016	Request for	Approved an	To ensure that	
	Exemption from	exemption from	the pathway for	
	Contract	the full tendering	all short term	
	Procedure Rules	requirements of	services can be	
	- Crisis Response	the Council's	introduced at the	
	Service	Contract	same time i.e.	
		Procedure Rules	30 th September	

	to allow the Council to contract with Abicare for the crisis support service for the period 2 nd June 2016 to 30 th September 2016 at a cost of £205,666.	2016 enabling integration of short term services.
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11. Forward Plan and Future Business

Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include "updating of the Forward Plan and proposals for business to be conducted at the following meeting". Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA11**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

CABINET

MINUTES of the meeting held on Tuesday, 15 March 2016 commencing at 2.00 pm and finishing at 3.03 pm

Present:

Voting Members: Councillor Ian Hudspeth – in the Chair

Councillor Rodney Rose

Councillor Mrs Judith Heathcoat

Councillor Nick Carter Councillor Melinda Tilley

Councillor Lorraine Lindsay-Gale Councillor David Nimmo Smith Councillor Lawrie Stratford Councillor Hilary Hibbert-Biles

Other Members in Attendance:

Councillor John Christie (Agenda Item 7)
Councillor Jean Fooks (Agenda Item 8)
Councillor Laura Price (Agenda Item 6)
Councillor Anne Purse (Agenda Item 8)

Officers:

Whole of meeting Peter Clark (Head of Paid Service); Sue Whitehead

(Corporate Services)

Part of meeting

Item Name

John Jackson, Director of Adult Social Services
 Simon Furlong, Assistant Chief Fire Officer

8 Mark Kemp, Deputy Director – Commercial; Alexandra

bailey (Environment & Economy)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

22/16 MINUTES

(Agenda Item. 3)

The Minutes of the meeting held on 23 February 2016 were approved as a correct record and signed.

23/16 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 4)

Councillor Hards had given notice of the following question to Councillor Tilley

"The Family and Childcare Trust has recently reported that more than 41,000 three-year-olds are being denied the free childcare to which they are entitled, because more and more of local authorities are struggling to provide funded places. Please would the Cabinet Member for Children Education and Families tell us whether sufficient places are available across Oxfordshire and, if not, what is the geographical distribution of the areas of shortage? "

Councillor Tilley replied:

"Local Authorities have a statutory duty to secure sufficient early years provision so that families can access their funded early education entitlement. Some children are eligible to access a funded place from the term after their second birthday. All children are entitled to a funded early education place from the term after their third birthday. This means that numbers each term will fluctuate.

Across the county over the last three terms the sufficiency for three and four year olds has been:

Term	Three and four year old population	Published places available in schools	Actual places taken up in private and voluntary sector	Sufficiency of places
Spring 2015	11071	4712	7964	114%
Summer 2015	13155	4712	9515	108%
Autumn 2015	8254	4712	6113	131%

There are some wards in the county which suffer shortfalls. This could be due to provider closures, quality issues or movements of children across the county. These changes are monitored and capacity building takes place where shortfalls are likely to be ongoing."

Places needed have been calculated from the projected population data for 2015. This is an update, produced in May 2015 to the January 2014 ward forecasts, obtained from housing led population forecasts available at http://insight.oxfordshire.gov.uk/cms/population-0.

In order to reflect when children become eligible for places (the term after a child turns 3) a calculation has been made from the projected population figures to arrive at an estimate of the number of eligible children each term. In the absence of other readily available data the calculation has assumed that monthly birth rates are consistent across the year.

Councillor Hards had given notice of the following question to Councillor Nimmo Smith

"Would the Cabinet Member please confirm when the temporary patching work on the A4130 Northern Perimeter Road Didcot at Hopkins Bridge will be completed and explain what steps are being taken to find a permanent solution to the problem which I understand has arisen because of unexplained movement in the bridge abutment?"

Councillor Nimmo Smith replied:

"The patching is required as the fill behind the piled abutment bank-seat appears to be settling due to slope stability and/or scour issues. It is programmed to be complete by the end of March but clearly programmes at this time of year are weather dependent.

The nature of this sort of failure means that movement is likely to be relatively gradual. The temporary patching will take out the worst of the unevenness and some uneven road signs will be out on site to warning drivers of the deformation. We will continue to monitor the site and consider and prioritise any permanent solution based on that information and as part of our ongoing asset management strategy."

Councillor Tanner had given notice of the following question to Councillor Nimmo Smith

"Many residents in my division feel that NSL are no longer bothering to issue penalty charge notices to people who park on double yellow lines or park incorrectly in the Grandpont controlled parking zone. Could you tell me how many PCNs have been issued in my Isis division in the last year and how that number compares with the previous year?"

Councillor Nimmo Smith replied:

"Please find below the information requested for the last 2 years for visits to South Oxford Controlled Parking Zone and an average over the period.

It should also be noted that unless a complaint is received we do not enter the zone after 17.00 hrs to 09.00 hrs and at weekends due to an agreement made when we first set up Decriminalised parking (now known as Civil Enforcement). If we receive a complaint we will issue a ticket to any vehicle parked not in compliance with the regulations.

VDA = vehicle driven away PCN = Penalty charge Notice

1 April 2014 to 31 March 2015:

Visits 7873
Vehicles logged 3264
PCN's issued 664
VDA's 269

1 April 2015 to 10 March 16: Visits 7611 Vehicles logged 3078 PCN's issued 475 VDA's 233

These figures are 3 weeks short compared to the previous year if you add the average over the 49 weeks they are as follows.

Visits	8076
Vehicles logged	3266
PCN's issued	504
VDA's	247"

Supplementary: Replying to a question as to whether the response meant that people could park with impunity between the hours of 5.00 pm and 9.00 am Councillor Nimmo Smith commented that they would be parking illegally between those times.

24/16 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 5)

Item 6 – Councillor Brighouse, Opposition Leader

Mark Taylor (Proprietor, Banbury Heights and Julie Richardson (Nursing Home)

Item 7 – Councillor John Christie, Opposition Deputy Leader

Item 8 – Councillor Jean Fooks, local councillor for Wolvercote & Summertown

Councillor Anne Purse, local councillor for Wheatley.

25/16 CARE HOME FEES 2016

(Agenda Item. 6)

The services that care homes provide within Oxfordshire play an important role in helping to meet the needs of vulnerable adults. Oxfordshire County Council makes a significant investment in care home services on an annual basis and it is the largest single purchaser within the County.

Cabinet considered a report that described the process the Council had undertaken to review the amount it pays for care homes and gave agreement to the Target Banding Rates to be applied for 2016-17.

Mark Taylor (Proprietor, Banbury Heights and Julie Richardson Nursing Home) spoke against the proposals highlighting the funding gap that existed in respect of wages that made up 70% of costs. He expressed the view that the ADASS model used was not sufficient and a costing model was needed. He added that providers in Oxfordshire did not believe that the current model

represented actual costs. He outlined issues with the current model and highlighted the requirement to set to assessed need.

In response to questions Mr Taylor indicated that he was a member of OCA but was speaking for himself. Mr Taylor was asked to comment on the fact that the Oxfordshire rate compared favourably with elsewhere, being the 13th highest. He replied that this figure was based on average provision and included block contracts. Spots fees however compared unfavourably with elsewhere.

Councillor Brighouse, Opposition Leader, urged greater transparency over actual costs and highlighted that there was an issue around the different sizes and operating models of care homes. She referred to the issue of incontinence payments also raised by Mr Taylor and sought further information on that. She noted that consideration needed to be given to how we contract for the beds and how to achieve less spot purchasing. Councillor Heathcoat, Cabinet member for Adult Social Care refuted that there was not transparency in the papers. She had met with Mr Taylor and providers and a summary of the consultations was provided.

Councillor Heathcoat introduced the contents of the report and publically acknowledged the role of care homes in adult social care provision. The Council was aware of its duty to be aware of sustainability and suitability; our duty to meet assesses need and our duty of providing choice. In proposing the recommendations Councillor Heathcoat noted that the report contained an incorrect figure for the current Nursing Specialist rate 2015/16 and the proposed Nursing Specialist rate for 2016/217. The correct figures and the resultant amended recommendation was set out in the addenda before members.

John Jackson, Director of Adult Social Services responded to the detailed points raised by Mr Taylor and in particular stressed that there had never been any suggestion of a legal challenge to the proposals.

During discussion Councillor Carter commended the extra care housing available in Thame but recognised the need for more such housing. Councillor Heathcoat referred to the reliance on planning applications at District Council level and problems raised by developers around economic viability and site appropriateness.

RESOLVED: for 2016/17 to revise our Target Banding Rates from April 2016 and

- (a) increase the Target Banding rate for the Residential-Extensive Specialist Category to £493 per week for new placements.
- (b) increase all existing weekly Residential payment rates that are currently paid below £493 per week to £493 per week
- (c) increase the Nursing-Extensive Target Banding Rate to £605 per week

- (d) increase all existing weekly Nursing Extensive that are currently below £605 per week to £605 per week
- (e) increase the Nursing-Specialist Target Banding Rate to £680 per week
- (f) increase all existing weekly Nursing Extensive and Substantial rates that are currently below £680 per week to £680 per week
- (g) increase the above rates to reflect the increase in Funded Nursing Care once this is announced later in April 2016.
- (h) increase all other existing Care Home placements to reflect the increase in Funded Nursing care once this is announced later in April 2016
- (i) continue to use these rates as a guide to secure a care home placement at a funding level as close to the Target Banding Rate as possible.
- (j) the above to apply from April 2016 and for care home placements in Oxfordshire.
- (k) the Council undertakes a review to understand the impact of National Living Wage.

26/16 OXFORDSHIRE FIRE & RESCUE - 365 ALIVE VISION - 2016-2022 - MARCH 2016

(Agenda Item. 7)

Cabinet considered a report on the progress made in the initial 365ALIVE Vision and that sought approval to set a new vision for the next 6 years allowing OFRS to align its vision with the longer term Integrated Risk Management Cycle.

Councillor Christie, Opposition Deputy Leader congratulated officers on the completion of the original target and their achievements. He endorsed the future actions and thanked the OFRS for their work at the recent incident at Didcot and during the floods.

Councillor Rose in introducing the contents of the report commented on the value of good stretching targets. It was a good example of why OFRS should remain embedded in the County Council.

Simon Furlong, Assistant Chief Fire Officer referred to two corrections to the figures on page 53 of the agenda pack. The target for saving society and the taxpayers money should read £1,000,000 and the target for making people safer was 840,000.

Cabinet commended the report and the work of OFRS.

RESOLVED: to:

(a) note the completion and success of the current Vision from 2006 – 2016;

- (b) adopt the renewed 365alive vision with outcome based targets measures linked to a new six-year cycle (2016 to 2022) in order to align it with the Service's new Strategic Community Risk Management Plan); and
- (c) require the Chief Fire Officer to regularly report on the performance of the service against the vision outcomes.

27/16 PROPOSALS ON THE FUTURE OF SUBSIDISED BUS SERVICES (Agenda Item. 8)

Cabinet considered a report that referred to bus usage data and that sought approval to seek comments from members of the public in relation to that data.

Councillor Jean Fooks, local councillor for Wolvercote & Summertown commented that it was a good idea to have full data although she noted that officers considered it would make no difference. She added that it was not only in rural areas that were in difficulty and highlighted that the loss of service from Cutteslowe to Summertown/Woodcote was causing extreme concern. The amount of money saved was small compared to the huge impact it would have on people.

Councillor Anne Purse, local councillor for Wheatley whist understanding the need for the information to be published felt that the situation was regrettable and would be another reason for people to feel that it was not a fair consultation. When looking at the future she hoped that consideration could be given to areas that did not have clear population centres that had made it difficult historically for Parish Councils to put funding in. She gave as an example Forest Hill.

Councillor Hudspeth responding to comments stressed that all consultations were taken seriously. However given the savings to be made there had been difficult decisions that had had to be taken. Councillor Hudspeth acknowledged the point made about split villages that was well made and had been noted.

Councillor Nimmo Smith moved the recommendations.

Responding to a question on the purpose behind the publication of the additional data, Nick Graham, Chief Legal Officer advised that it was important to have transparency and that it was therefore important that members of the public had the opportunity to look at the information.

RESOLVED: to:

- (a) note the availability of the usage data attached as Annex 3;
- (b) note the limits of the data and that it does not impact upon the methodology or the decision made by Cabinet;

- (c) agree to publish the usage data and seek comments from members of the public from 16 March 2016 to 14 April 2016; and
- (d) receive a further report in May to review the responses from the public on the usage data.

28/16 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item. 9)

The Cabinet considered a list of items for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

RESOLVED: to note the items currently identified for forthcoming meetings.

	in the Chair
Date of signing	2016

CABINET - 19 APRIL 2016

2015/16 FINANCIAL MONITORING & BUSINESS STRATEGY DELIVERY REPORT

Report by the Chief Finance Officer

Introduction

- 1. This report is the penultimate for the 2015/16 financial year. The final directorate variations will be set out in the Provisional Outturn Report to Cabinet in June 2016. The forecast directorate position for the year is currently an anticipated overspend of +£2.3m (+0.6%) against a net budget of £417.0m as shown in the table below. This compares to an anticipated overspend of +£4.1m (+1.0%) reported to Cabinet in February 2016 and +£1.2m (+0.3%) reported this time last year.
- Directorates have, and continue to work to reduce the forecast overspend by management action which includes a freeze on non-essential recruitment, and a stop on any non-urgent or uncommitted expenditure. Annual reductions in the budget since 2010 mean there is less flexibility to manage pressures as they arise in year. The on-going impact of the increased demand particularly in Home to School Transport, Children's Social Care Staffing and Waste have been reflected in the 2016/17 budget agreed by Council in February 2016.
- 3. Whilst the in-year pressures are expected to reduce in part by the yearend, it is anticipated that the use of general balances will be required to
 bring the budget back into balance. This will be set out in the Provisional
 Outturn Report to Cabinet in June 2016. The Provisional Outturn report
 will also request a virement from Corporate Contingency of £1.5m to
 contribute towards the redundancy costs reflected in this report in
 Children, Education & Families. However, as the contingency budget is
 held for this type of expenditure, the virement is reflected in this report

Directorate	Latest	Forecast	Forecast	Forecast
	Budget	Outturn	Outturn	Outturn
	2015/16	2015/16	Variance	Variance
			2015/16	2015/16
	£m	£m	£m	%
Children, Education & Families (CE&F)	108.0	110.9	+2.9	+2.7
Social & Community Services (S&CS)	211.0	210.7	-0.3	-0.1
Environment & Economy (E&E)	83.5	83.5	0.0	0.0
Corporate Services (CS)	14.5	14.2	-0.3	-2.0
Public Health (*)	0.0	0.0	0.0	0.0
Total	417.0	419.3	+2.3	+0.6
Public Health (*)				
Expenditure	28.9	29.1	+0.2	+0.7
Grant and Other Income & Transfer	-28.9	-29.1	-0.2	-0.7
from Reserves				
Total ¹	0.0	0.0	0.0	0.0

4. The following annexes are attached:

¹ Public Health is funded by a ring-fenced grant of £30.4m from the Department of Health. On 4 November the Council received notification that this grant would be reduced in-year by £1.9m. The forecast overspend of +£0.2m will be funded by a transfer from reserves at year end.

CA6

Annex 1	Original and Latest Budget for 2015/16
Annex 2	2015/16 Virements & Supplementary Estimates
Annex 3	Ring-fenced Government Grants 2015/16
Annex 4	Treasury Management Lending List
Annex 5	Forecast Earmarked Reserves
Annex 6	Forecast General Balances
Annex 7	Capital Programme Monitoring

5. Directorate reports setting out the detail behind this report are available from the contact officers named at the end of this report or in the Members' Resource Centre.

Part 1 - Revenue Budget

Children, Education & Families

- 6. The directorate is forecasting an overspend of +£4.4m. This position now includes a provision for redundancy costs of £2.0m associated with decisions Cabinet made on 23 February relating to Early Intervention and Children Centres, and Schools and Learning. A transfer of £1.5m from the Corporate Contingency will be requested as part of the Provisional Outturn Report to Cabinet in June 2016 but is reflected in this report. The virement reduces the forecast overspend to £2.9m. There is also a -£0.1m forecast underspend on services funded by Dedicated Schools Grant (DSG).
- 7. The two main areas identified as overspending throughout the year of Special Educational Needs (SEN) Home to School Transport and Children's Social Care reflect increasing activity and increasing demand.

CEF1 Education & Learning

- 8. The Education & Learning service is forecasting to overspend by +£1.0m.
- 9. The current forecast for SEN transport in 2015/16 is an overspend of +£2.1m. As reported previously, the overspend relates to a combination of growth in demand for services and an increase in the average cost per passenger journey. The increase cost of passenger journeys arises from an increase in the number of contracts and more single passenger journeys. This is partly offset by an underspend of -£0.6m on mainstream transport due in the main to the impact of the route efficiency programme with the number of routes and passengers reducing by 13% and 8% respectively.
- 10. There are predicted underspends totalling -£0.5m in other areas of the Education & Learning service. This mainly relates to underspends on staffing within the service.

CEF2 Children's Social Care

- 11. Children's Social Care is forecast to overspend by +£3.6m.
- 12. As a result of significant increases in the number of children becoming looked after in the last two to three years, additional ongoing funding of £7.4m from 2015/16 agreed by Council in February 2015. An underspend of -£1.2m on the increased budget for external agency placements is forecast. This forecast includes projected spend for Page 10

existing clients and an estimate of £0.1m for new placements that could arise during the rest of the year. At the end of March 2015, there were 527 looked after children, an increase of 111 (27%) from April 2013. At the end of March 2016, the number had increased to an all-time high of 609.

- 13. Service Management and Central Costs are forecast to overspend by +£1.7m. The growth in numbers of children requiring services from Children's Social Care has increased the workload across a number of services, and required additional administrative support for front line social workers as well as resulting in high legal costs. In particular there has been a need for more administrative support around Child Protection Conferences and the Multi Agency Safeguarding Hub (MASH). There has also been additional work around restructuring Early Intervention and Children's Social Care requiring interim consultant support.
- 14. As reported previously the growth in demand is also resulting in projected overspends in the Corporate Parenting area. The forecast overspend of +£0.4m relates predominantly to overspends on the in-house fostering service (+£0.1m) reflecting a 12% increase in children placed in foster care over the last 12 months. The inter-agency budget is forecast to overspend (+£0.1m) due to an increased number of children being placed with adopters from other authorities. There are also pressures in Family Placement teams (+£0.1m) reflecting the use of agency staff to cover vacancies and Special Guardianship orders (+£0.2m) due to demand levels. These overspends are offset by underspends of -£0.1m in the rest of the service.
- The increase in the number of young people requiring intervention from Children's Social Care has had a significant impact across all Children's Social Care teams including Referral & Assessment (+£0.7m), Family Support (+£0.3m), Safeguarding (+£0.5m), Looked After Children and Leaving Care (+£0.3m), Early Intervention (+£0.7m) and Asylum (+£0.3m). Staffing has been increased to keep workloads at a safe level, including use of temporary agency staff, due to on-going problems with recruiting social workers.
- 16. As reported previously, the Youth Offending Service is forecasting an overspend of +£0.1m largely as a result of confirmation from the Youth Justice Board of an in-year grant reduction of an equivalent amount.

Dedicated Schools Grant (DSG)

17. Services funded from DSG are forecast to underspend by -£0.1m compared to the 2015/16 DSG allocation of £246.5m. This is based on current figures for DSG and reflects a significant pressure on High Needs being offset by an underspend in early years, predominantly relating to 2 year old funding. The final adjustment for early years DSG will not be announced until June 2016, and is likely to reduce the early years DSG funding available. Depending on the degree of this adjustment, there could be an overspend on DSG at the year end. In the event of an overspend there are two options - either to carry forward the overspend into future years, or to fund it from any remaining DSG balances subject to agreement with Schools Forum.

18. The use of one – off unspent DSG funding of £11.1m held in reserves at the end of 2014/15 has been considered by Schools Forum. Approximately £6.1m of the balance is likely to be needed to contribute to the pupil growth and basic needs revenue funding (including pre-opening and diseconomy of scale costs) for the creation of new schools and academies, as approved by Schools Forum in December 2014. The remainder has been committed to projects and will be used in 2015/16 and 2016/17. A balance of £0.9m remains uncommitted.

Social & Community Services

19. The directorate is forecasting an underspend of -£0.3m. This includes the Council's risk based share of the joint Council and Oxfordshire Clinical Commissioning Group (OCCG) position on the various pooled budgets.

S&CS1 Adult Social Care

20. Adult Social Care is forecast to overspend by +£1.0m on non-pool services. There are also overspends of +£0.3m on the Older People and Equipment Pooled budget and +£0.5m on the Physical Disabilities Pooled Budget. The overspends are partly offset by an underspend of -£0.8m on the Learning Disabilities Pooled Budget and by using -£0.9m of funding from the Independent Living Fund and Social Care in Prisons Grant on a one-off basis in 2015/16.

Older People and Equipment Pooled Budgets

- 21. The Older People and Equipment Pool is forecast to overspend by +£1.5m. It is assumed that the Oxfordshire Clinical Commissioning Group will make an additional contribution to offset part of the overspend which relates to Non-Emergency Patient Transport. Under the risk share agreement the County Council's share of the remaining overspend is +£0.3m.
- 22. The Social Care spend on packages and placements is the most significant pressure on the Older People's Pool. The forecast for Social Care Home placements is an overspend of +£3.7m which is partially offset by an underspend of -£0.4m on Home Support. Demand for care home placements has been significantly higher than expected during the year. The average number of weekly placements has increased from 11.5 to 11.9 during the year and is contrary to the trend seen in 2014/15 when the number of new placements fell. The budget was set on the basis of a decrease in demand to ten placements per week.
- 23. The Council's position also includes a forecast overspend of +£0.2m for the Social and Healthcare Team which is managed within the Customer Service Centre by Environment and Economy.
- 24. There is also an underspend on Prevention and Early Intervention of -£3.1m. This includes underspends on the Reablement service and Carers grants.
- 25. The Clinical Commissioning Group services are forecast to overspend by £1.0m, including the overspend of £1.0m on Non-Emergency Patient Transport. This pressure has arisen from the non-delivery of savings and increased activity, particularly for transportation of bariatric patients. The

other significant pressure against the Clinical Commissioning Group's budget is a forecast overspend of +£0.7m on Home Support which is partially offset by an underspend -£0.6m on prevention and early support.

Physical Disabilities Pooled Budget

- 26. The Physical Disabilities Pooled Budget is forecast to overspend by +£0.9m. Under the risk share agreement the County Council share of the overspend is +£0.5m.
- 27. The Care Homes budget is forecast to underspend by -£0.1m. This is due to the full year effect of the lower number of placements made during 2014/15 and an on-going reduction in 2015/16. The forward forecast reflects the assumption that number of placements remains at the current level throughout the year
- 28. The Home Support budget is forecast to overspend by +£0.3m at year end. Although client numbers have been broadly stable over the last three months, there is an overall upward trend in year.
- 29. The Council's Acquired Brain Injury budget is now forecast to overspend by +£0.1m. There are 11 clients funded from this budget compared to an average of eight clients during 2014/15.
- 30. The Clinical Commissioning Group services are forecast to overspend by +£0.6m. This mainly relates to an overspend the Care Homes budget. This is due to a significant increase in the average cost of placements from £1,466 per week in November to £1,774 per week.

Learning Disabilities Pooled Budget

- 31. £4.6m was added to the Learning Disabilities pooled budget in 2015/16 to reflect pressures arising due to increased demand. On this increased budget, the Learning Disabilities Pool is forecast to underspend by -£1.0m. Under the risk share agreement the County Council is responsible for 85% of any variation.
- 32. The Personalisation and On-going Support budget which includes Social Care and Continuing Health Care funded service users is forecast to underspend by -£0.2m. This forecast includes the in-year impact of the closure of the Independent Living Fund and includes additional budget to meet this pressure. There are also underspends on -£0.2m on in-patient beds and -£0.5m on Out of Area treatments which reflects the low usage of bed based health provision in year.

Independent Living Fund

- 33. The Independent Living Fund was closed on 30 June 2015 and responsibility transferred to local authorities from 1 July 2015.
- 34. Adult Social Care has undertaken a review of all 204 recipients of the Independent Living Fund in Oxfordshire in order to transition them into Local Authority funding. This process has resulted in a new personal budget and support plan for these people. In some cases, where this has resulted in a reduction in the total funding available to individuals, short term transition funding has been agreed. Additionally, a revised financial assessment has been completed for each person.

35. Following the Independent Living Fund closure, a grant of £3.0m has been provided to the County Council. In November 2015 Council agreed to add expenditure budgets of £1.7m to the Learning Disabilities Pool and £0.6m to the Physical Disabilities Pool to meet the increased costs to the pools of the agreed personal budgets. Council also agreed that the £0.6m balance of the grant would be used to offset the overspend on the Learning Disabilities Pooled Budget in 2015/16 and the full year effect of the additional expenditure from the closure of the Independent Living Fund in 2016/17. In light of the reduction in the overspend on the Learning Disabilities Pooled Budget the £0.6m will be used to offset overspends elsewhere in Adult Social Care.

Social Care in Prisons Grant

36. The Council receives an un-ringfenced grant of £0.2m for new responsibilities relating to the assessment of and meeting the care needs for offenders residing in prisons, approved premises or bail accommodation within Oxfordshire. This funding was originally put into the Older People's Pool to fund increased workload within the Locality teams relating to the new duty. However, the additional activity has been minimal and has been absorbed within existing budgets. This funding will be used to offset the overall directorate position in year.

Adult Social Care: Non – Pool Services

- 37. There is a forecast overspend of +£1.0m for services outside of the Pools. This includes an overspend of +£0.4m on the Mental Health budget due to increased demand for the services and partly as a result of the Supported Independent Living Pathway becoming blocked. The pressure in future years is being managed through the new Mental Health Outcomes Based Contract which includes a risk share arrangement. The delay to the contract start date has contributed to this in year pressure.
- 38. There are also overspends on Adult Protection and Mental Capacity (+£0.2m), Emergency Duty Team (+£0.4m), and Money Management (+£0.1m).

SCS3 Fire & Rescue, Emergency Planning and Community Safety

- The Service is forecasting an underspend of -£0.3m. An underspend of -£0.1m is forecast for Fire & Rescue and Emergency Planning. Of that, -£0.4m relates to the in year position for the Fire & Rescue Service and -£0.1m to Emergency Planning. Those underspends are offset by one off costs, currently estimated at £0.5m, relating to the incident and subsequent search and recovery operation at Didcot A Power Station in February 2016. Work is on-going to agree these costs and if it is possible to recover some of the costs from third parties. An update will be included in the Provisional Outturn Report to Cabinet in June 2016. As noted previously the forecast underlying underspend for the Fire & Rescue Service primarily reflects vacancies for whole-time firefighters and retirements during the year. The vacancies have been held ahead of savings planned for 2016/17.
- 40. In addition to the underspend above, there is currently a further underspend of -£0.2m against the budget for on-call firefighters. This forecast is likely to change due to its dependency on the number of

emergency calls attended, which can fluctuate due to adverse weather and large incidents which by their nature are unplanned. Depending on the overall position for the directorate and council any underspend would be returned to balances at year end in line with Council policy.

Environment & Economy

41. The directorate is forecasting a breakeven position.

EE1 Strategy & Infrastructure

Strategy & Infrastructure are forecasting an underspend of -£ 0.3m which relates to Planning Regulation (-£0.1m) and Localities, Policy & Programme (-£0.2m) due to staffing vacancies and maximising infrastructure funding receipts.

EE2 Commercial Services

- 42. Commercial Services is forecasting to underspend by -£1.0m.
- 43. Due to predicted increases in tonnages of waste disposal arising from the economic upturn and an increase in the number of households in Oxfordshire, an additional £1.0m of funding was added to the Waste Management budget from 2015/16 as part of the budget and medium term plan agreed by Council in February 2015. Despite this, and as reported previously, there is a forecast overspend of +£1.5m for this service area. Approximately 57% of total waste disposed of is recycled and composted. An estimated overspend of +£0.4m partially relates to increases in tonnage, but is predominately due to the general increased cost of disposal, most significantly the cost of wood processing. Approximately 36% of waste disposed of is processed through the Ardley Energy Recovery Facility. An overspend of +£0.5m is mostly due to the cost of business rates payments being higher than originally budgeted for. There is also a shortfall in income realisation of +£0.1m. remaining overspend of +£0.4m is mainly due to increased site operations.
- 44. There are also forecast overspends on Network and Asset Management (+£0.4m), Commercial Services Management (+£0.3m), Supported Transport (+£0.2m) are forecasting an overspend
- 45. The overspends above are partly offset by the current unallocated (-£1.7m) element of the Highways Maintenance Delivery budget. The impact of offsetting this budget against overspends means that there was no funding available for further unplanned ad hoc works or increased external demand on maintenance budgets. There is also an underspend of -£1.0m on Property and Facilities Management which mainly relates underspends on repairs and maintenance.

EE3 Oxfordshire Customer Services

46. Oxfordshire Customer Services is forecast to overspend by +£1.2m. This relates in part to the underachievement of income from schools (+£0.7m) due to a combination of academy transfers and maintained schools' uptake of services. A review is already underway to consider the mechanisms for managing the cost of service delivery as volumes change over time. ICT is forecast to overspend (+£0.3m) mainly due to the additional operational cost of the Data Centre.

47. Transition and one-off costs associated with the transfer of services to Hampshire County Council total £2.9m in 2015/16. As reported previously, this will be funded in part by using the Oxfordshire Customer Services Development Reserve and by temporary use of other E&E reserves. As planned, costs will be recouped over the next seven years and borrowing from other reserves will also be repaid over this period.

Corporate Services

48. The directorate is forecasting an underspend of -£0.2m. The forecast position reflects overspends on Corporate Services and Business Support and Law and Governance offset by underspends on Policy and Human Resources. It is proposed that this underspend is transferred into the Efficiency Reserve to support restructuring and training activity in 2016/17.

Public Health

49. In November the Council received notification from the Department of Health of an in-year grant reduction of £1.9m. The directorate has brought forward savings planned for 2016/17 and 2017/18 to meet the majority of this reduction. A small overspend of +£0.2m is forecast which will be met by a transfer from the Public Health Reserve.

Virements and Supplementary Estimates

50. There are no new virements requiring Cabinet approval this month.

Annex 2d shows virements Cabinet need to note.

Ringfenced Grants

51. As set out in Annex 3, ring-fenced grants totalling £322.9m are included in Directorate budgets and will be used for the specified purpose. Any grants unspent at year end will be held in the Grants & Contributions Reserve for use in 2016/17, or returned to the funding body.

Business Strategy Savings

52. The forecasts shown in this report incorporate Business Strategy savings that were agreed by Council in February 2015 and previous years. In total £42.8m of savings are incorporated into the budget for 2015/16. £40.7m (95%) of the savings have been delivered or are on track to be delivered. £0.4m (0.9%) is currently at some risk of not being achieved and a further £1.8m (4.1%) is at significant risk of not being achieved. An update on the final position will be included in the Provisional Outturn Report in June.

Treasury Management

- 53. The latest treasury management approved lending list (as at 30 March 2016) is shown in Annex 4. Standard Chartered Bank has been suspended from the list.
- 54. The table overleaf shows average in-house cash balances and average rates of return for January and February 2016. The forecast outturn for interest receivable and return on investments for 2015/16 currently totals £3.5m, exceeding the budgeted figure of £2.1m. Interest payable is currently forecast to be in line with the budgeted figure of £18.136m.

Month	Average cash balance	Average rate of return		
January	£310.688m	0.86%		
February	£318.517m	0.87%		

Part 2 - Balance Sheet

- 55. Annex 5 sets out earmarked reserves brought forward from 2014/15 and the forecast position as at 31 March 2016. These reserves are held for specified one off projects, contractual commitments and to support the Medium Term Financial Plan.
- 56. As set out in the Provisional Outturn Report to Cabinet on 23 June 2015, revenue reserves were £63.6m at the end of 2014/15. These are currently forecast to reduce to £49.8m by 31 March 2016.

Grants and Contributions

- 57. The balance of unspent DSG is forecast to be £10.0m by 31 March 2016. This is likely to be needed to address expected budget pressures in future years in funding for pupil growth, or basic need revenue funding for the creation of new schools and academies.
- 58. Other ring-fenced grant underspends held in the Grants and Contributions Reserve for use in 2015/16 in line with the grant criteria include £0.9m for revenue Section 106 contributions and £0.3m for the Social Work Improvement Fund. There is also £0.3m funding for the Local Enterprise Partnership.
- 59. Under the terms of the Public Health grant it is legimate to use the funding on functions which have a significant effect on, or in connection with, the exercise of the public health functions specified in Section 73B(2) of the National Health Service Act 2006. As previously reported a total of £2.6m of contributions have been made to support such schemes during 2015/16. After these additional contributions and a £0.2m contribution to offset the 2015/16 overspend the balance of Public Health grant funding is forecast to be £0.6m by 31 March 2016.

Children, Education & Families

60. School balances are forecast to be £20.9m as at 31 March 2016. Other reserves held by the Directorate are forecast to reduce from £4.2m to £2.8m by 31 March 2016. Many of the key projects and pressures supported by reserves in 2014/15 are continuing in 2015/16.

Social & Community Services

61. Social & Community Services reserves are forecast to reduce from £3.8m to £3.6m by 31 March 2016. Within this, the Older People Pooled Budget Reserve will reduce from £2.9m to £2.2m as £0.7m has been transferred to the pool in year to support additional Discharge to Assess activity, the Workforce programme and Dementia services.

Environment & Economy

62. Reserves held by the Directorate are forecast to reduce from £8.3m to £5.1m by 31 March 2016. As previously reported the forecast includes the temporary use of £2.9m of reserves (including the Catering Investment Fund, Dix Pit Reserve and Joint Use Reserve) to fund

transition and one-off costs relating to the transfer of services to Hampshire County Council and the Supported Transport Programme. This will be repaid over the next seven years as originally planned.

Corporate Reserves

63. The Efficiency Reserve totalled £1.7m at 1 April 2015. Of this £1.1m is committed to be used for one-off projects during 2015/16. The remaining £0.6m, along with an additional contribution of £2.0m will be used for one – off projects supporting the Medium Term Financial Plan.

Other Reserves

64. Other Reserves, which include Insurance, Capital and Cash flow reserves, are forecast to total £46.6m at 31 March 2016. The Budget Reserve is forecast to be £8.7m at the year end and is required to manage the cash flow implications of the pressures and savings included in the Medium Term Financial Plan.

Balances

- 65. As set out in Annex 6 general balances are forecast to be £18.3m as at 31 March 2016 after taking into account the projected Directorate overspends. This compares to an expected £17.5m as set out in the MTFP approved by Council in February 2015 and the risk assessed level of £17.4m.
- 66. In setting the budget for 2015/16, a Corporate Contingency of £3.6m was agreed. In addition, in July 2015, Cabinet has agreed virements totalling £1.0m from S&CS to Corporate Contingency taking the total to £4.6m. The contingency is held predominantly to manage any high risk demand led budgets. A transfer of £1.5m from the Corporate Contingency to CE&F will be requested as part of the Provisional Outturn Report to Cabinet in June 2016 but is reflected in this report. As part of the 2016/17 Service & Resource Planning Process it was agreed to add £3.1m to the Budget Reserve.

Part 3 – Capital Monitoring

67. The capital monitoring position set out in Annex 7a, shows the forecast expenditure for 2015/16 is £129.3m (excluding schools local capital), which is a decrease of £3.9m compared to the latest approved capital programme. The table below summarises the variations by directorate.

Directorate	Last Approved Programme *	Latest Forecast Expenditure	Variation	
	£m	£m	£m	
Children, Education & Families	52.7	52.3	- 0.4	
Social & Community Services	5.6	5.5	- 0.1	
Environment & Economy - Transport	52.4	50.5	- 1.9	
Environment & Economy - Other	10.3	8.8	- 1.5	
Chief Executive's Office	12.2	12.2	0.0	
Total Directorate Programmes	133.2	129.3	- 3.9	
Schools Local Capital	2.0	2.0	0.0	
Earmarked Reserves	0.3	0.3	0.0	
Total Capital Programme	135.5	131.6	- 3.9	

^{*} Approved by Council 16 February 2016 Page 18

- 68. Significant in-year variations for each directorate are listed in Annex 7b. New schemes and total programme/project budget changes are listed in Annex 7c.
- 69. For the Children, Education & Families programme, the capital monitoring position shows forecast expenditure of £52.3m (excluding schools local capital) in 2015/16. There has been a decrease of £0.4m in the overall forecast compared to the programme approved by Council in February 2016.
- 70. A number of re-phasing values under £0.3m have been undertaken on several projects to reflect the latest delivery timescale. This has been offset by £0.250m bought forward from the School Structural Maintenance Programme for 2016/17 to cover a cost pressure and in year completion on one project that was expected to be complete in the first part of next year. A further £0.1m has been returned from the School Access Initiative Programme.
- 71. The capital monitoring position for Highways and Transport shows forecast expenditure of £50.5m in 2015/16. This is a £1.9m reduction compared to the programme approved by Council in February 2016.
- 72. There have been reductions in forecast of £0.8m on Cuttleslowe and Wolvercote roundabout major schemes due to revised programming, £0.3m on the Oxford Riverside to City Centre cycle routes project as Thames riverbank repairs will now take place in June, and £0.3m on Milton Park Access Link Backhill Tunnel as enabling works will now start at the end of March.
- 73. An underspend of £0.4m is forecasted on the drainage programme due to cost reductions and a number of minor schemes in the Highways Maintenance Programme that required little or no work on inspection due to previous measures carried out.
- 74. The capital monitoring position for Environment & Economy programme shows forecast expenditure of £8.8m in 2015/16. This is a £1.5m reduction compared to the programme approved by Council in February 2016.
- 75. The relocation from Speedwell to County Hall is now planned in 2016/17 and this revised programme has forecasted £1.0m to be re-phased. A further £0.4m has been re-profiled from the Energy Programme.

Actual & Committed Expenditure

76. As at the end of February actual capital expenditure for the year to date (excluding schools local spend) was £85.3m. This is 66% of the total forecast expenditure. Actual and committed spend is 95% of the forecast.

Five Year Capital Programme Update

77. The total forecast 5-year capital programme (2015/16 to 2018/19) is now £595.9m, an increase of £0.3m compared to the last capital programme for this period approved by Council on 16 February 2016. The table

below summarises the variations by directorate and the main reasons for these variations are explained in the following paragraph.

Directorate	Last Approved Total Programme (2015/16 to 2018/19) *	Latest Updated Total Programme (2015/16 to 2018/19)	Variation
	£m	£m	£m
Children, Education & Families	205.9	205.9	0.0
Social & Community Services	38.9	38.9	0.0
Environment & Economy - Transport	196.8	197.8	+1.0
Environment & Economy – Other	38.6	38.6	0.0
Chief Executive's Office	27.3	27.3	0.0
Total Directorate Programmes	507.5	508.5	+1.0
Schools Local Capital	6.1	6.1	0.0
Earmarked Reserves	82.0	81.3	-0.7
Total Capital Programme	595.6	595.9	+0.3

^{*} Approved by Council 16 February 2016

78. The increase in value in the Highways & Transport Programme is mainly due to the increase in budget of £0.9m for Milton Interchange approved by Cabinet on 23 February 2016.

RECOMMENDATIONS

- 79. The Cabinet is RECOMMENDED to:
 - (a) note the report;
 - (b) note the Treasury Management lending list at Annex 4;
 - (c) to approve the transfer of £0.2m to the Efficiency Reserve as set out in paragraph 48;
 - (d) note the changes to the Capital Programme set out in Annex 7b and 7c.

LORNA BAXTER

Chief Finance Officer

Background papers: Directorate Financial Monitoring Reports to the end

of January and February 2016

Contact Officers: Katy Jurczyszyn, Strategic Finance Manager –

Financial Strategy & Monitoring (01865 323975)

April 2016

				SUDGET 2015/1			Outturn	Projected Year	Projected
		Original	Brought	Virements	Supplementary	Latest Budget	Forecast	end Variation	Year end
		Budget	Forward	to Date	Estimates		Year end	to Budget	Variance
Ref	Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	
			Deficit -					overspend +	
		£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
	Children, Education & Families								_
	Gross Expenditure	419,141	0	-10,653		408,488	435,797	27,309	R
	Gross Income	-312,092	0	13,070		-299,022	-323,392	-24,370	R
		107,049	0	2,417	0	109,466	112,405	2,939	Α
scs	Social & Community Services								
	Gross Expenditure	220,716	0	-5,380	0	215,336	215,078	-258	G
ď	Gross Income	-11,968	0	7,630		-4,338	-4,338	-230	G
Ö	Gross moone	208,748	0	2,250		210,998	210,740	-258	G
Page		200,140	•	2,200		210,000	210,740		
_ 1	Environment & Economy								
7	Gross Expenditure	158,099	0	-4,059	2,615	156,655	156,657	2	G
	Gross Income	-81,518	0	8,341	0	-73,177	-73,224	-47	G
		76,581	0	4,282	2,615	83,478	83,433	-45	G
CEO	Chief Executive's Office								
CEO	Gross Expenditure	31,736	0	-6,926	0	24,810	24,568	-242	G
	Gross Income	-12,943	0	2,599	0		-10,344	-242	G
	Gloss ilicome	18,793	0	- 4,327	0	14,466	14,224	-242	G
		10,700	· ·	4,021		1 1, 100	1-7,22-7		
	Public Health	0.4.000		0.400		00.0=4	00.054		
	Gross Expenditure	31,023	0	-2,169		28,854	28,854	0	G
	Gross Income	-31,023	0	2,169	0	-28,854	-28,854	0	G
		0	0	0	0	0	0	0	
	Less Recharges to Other Directorates	-67,832				-67,832	-67,832	0	
		67,832				67,832	67,832	0	
	Directorate Expenditure Total	792,883	0	-29,187	2,615	766,311	793,122	26,811	Α
	Directorate Income Total	-381,712	0	33,809	0	-347,903	-372,320	-24,417	R
	Directorate Total Net	411,171	0	4,622	2,615		420,802	2,394	G

_			BUDGET 2015/16				Outturn	Projected Year	Projected	
			Original	Brought	Virements	Supplementary	Latest Budget	Forecast	end Variation	Year end
			Budget	Forward	to Date	Estimates		Year end	to Budget	Variance
	Ref	Directorate		from		to Date		Spend/Income		Traffic
				2014/15						Light
				Surplus +					underspend -	
				Deficit -					overspend +	
			£000	£000	£000	£000	£000	£000	£000	
L	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
г		Ta								
		Contributions to (+)/from (-)reserves	-7,241				-7,241	-4,141	3,100	
		Contribution to (+)/from(-) balances	2,000			-2,615		-3,009	-2,394	
		Pensions - Past Service Deficit Funding	830				830	830	0	
		Contingency	4,029		1,030		5,059	1,959	-3,100	
ф		Capital Financing	33,768				33,768	33,768	0	
מ		Interest on Balances	-4,199				-4,199	-4,199	0	
Page		Strategic Measures Budget	29,187	0	1,030			25,208	-2,394	
		Unringfenced Government Grants	-15,777		-4,164		-19,941	-19,941	0	
22		Council Tax Surpluses	-7,472				-7,472	-7,472	0	
ľΨ		Revenue Support Grant	-62,305				-62,305	-62,305	0	
		Business Rates Top-Up	-37,085				-37,085	-37,085	0	
L		Business Rates From District Councils	-29,466				-29,466	-29,466	0	
L		Council Tax Requirement	288,253	0	1,489	0	289,742	289,742	0	

KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

Budget	On track to be within + /- 2% of year end budget	G
=	On track to be within + /- 5% of year end budget	A
	Estimated outturn showing variance in excess of + /- 5% of year end budget	R

			В	BUDGET 2015/1	16		Outturn	Projected Year	Projected
		Original Budget	Brought Forward	Virements to Date	Supplementary Estimates	Latest Estimate	Forecast Year end	end Variation	Year end Variance
Ref	Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	
		0000	Deficit -	£000	£000	0000	2000	overspend +	
(1)	(2)	£000 (3)	£000		£000 (6)	£000 (7)	£000	£000	(13)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
CEF1	Education & Early Intervention								
	Gross Expenditure	84,212		-15,570		68,642	71.221	2,579	Α
	Gross Income	-47,648		942		-46,706	-48.279	-1,573	Α
		36,564	0	-14,628	0	21,936	22,942	1,006	Α
CEF2	Children's Social Care								
	Gross Expenditure	57,390		-6,578		50,812	53.852	3,040	R
	Gross Income	-4,678		-1,585		-6,263	-8.129	-1,866	R
		52,712	0	-8,163	0	44,549	45,723	1,174	Α
CEF3	Children Social Care Countrywide Services								
	Gross Expenditure	5,908		21,214	0	27,122	28.768	1,646	R
	Gross Income	0		-1,775		-1,775	-2.482	-707	R
		5,908	0	19,439	0	25,347	26,286	939	Α
CEF4	Schools								
	Gross Expenditure	256,136		-15,561	0	240,575	260.747	20,172	R
	Gross Income	-255,596		15,488	0	-240,108	-260.331	-20,223	R
		540	0			467	416	-51	R
CEF5	Children, Education & Families Central Costs								
	Gross Expenditure	o	0	5,842	0	5,842	5.714	-128	Α
	Gross Income	o o	0	,	0	0	-1	-1	
		0	0	5,842	0	5,842	5,713	-129	Α
	Non Negotiable Support Service Recharges								
	Gross Expenditure	15,641			0	15,641	15.641	0	G
	Gross Income	-4,316			0	-4,316	-4.316	0	Ğ
		11,325	0	0		11,325	11,325	0	G
	Loop rocharges within directorate	-146				-146		0	G
	Less recharges within directorate	146				146	-146 146	0	G
	<u> </u>							_	
	Directorate Expenditure Total	419,141	0	,		408,488	435,797	27,309	R
	Directorate Income Total	-312,092	0			-299,022	-323,392	-24,370	R
	Directorate Total Net	107,049	0	2,417	0	109,466	112,405	2,939	Α
	KEY TO TRAFFIC LIGHTS	On track to be	within + /- 2%	of year end bi	udget			G	
		On track to be	within + /- 5%	of year end bu	udget			Α	
		Estimated outtu	urn showing va	ariance in exces	ss of + /- 5% of	year end budget		R	

			Е	BUDGET 2015/1	16		Outturn	Projected	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	Year end	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	Variance
Ref	Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	3 -
			Deficit -					overspend +	
		£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
SCS1	Adult Social Care	400 400		5,000	0	470 707	470 700	70	
	Gross Expenditure	182,406		-5,699		176,707	176,786	79	G
	Gross Income	-16,004		7,766		-8,238	-8,238	79	G
		166,402	0	2,067	l o	168,469	168,548	/9	G
SCS2	Joint Commissioning								
	Gross Expenditure	7,163		-260	0	6,903	6,903	0	G
	Gross Income	-2,727		-136		-2,863	-2,863	0	G
		4,436	0	-396		4,040	4,040	0	G
V		·							
	Fire & Rescue, Emergency Planning and Community Safety								
3	Gross Expenditure	3,193		23,683		26,876	26,539	-337	G
	Gross Income	-1,691		-525		-2,216	-2,216	0	G
၁		1,502	0	23,158	0	24,660	24,323	-337	G
SCS4	Fire & Rescue and Emergency Planning (merged with SCS3								
	Community Safety)								
	Gross Expenditure	23,104		-23,104	0	0	0	0	
	Gross Income	-525		525	0	0	0	0	
		22,579	0	-22,579	0	0	0	0	
	Non Negotiable Support Service Recharges								
	Gross Expenditure	13,829			0	13,829	13,829	0	G
	Gross Income				0	0	0	0	
		13,829	0	0	0	13,829	13,829	0	G
	Less recharges within directorate	-8,979				-8,979	-8.979	0	G
	2000 Toomargoo Within an ootorato	8,979				8,979	8.979		G
						,			
	Directorate Expenditure Total	220,716	0	-,		215,336	215,078	-258	G
	Directorate Income Total	-11,968	0	7,630		-4,338	-4,338	0	G
	Directorate Total Net	208,748	0	2,250	0	210,998	210,740	-258	G

KEY TO TRAFFIC LIGHTS	On track to be within + /- 2% of year end budget
	On track to be within + /- 5% of year end budget
	Estimated outturn showing variance in excess of + /- 5% of year end budget

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October Financial Monitoring and Business Strategy Delivery Report: Social & Community Services CABINET - 19 April 2016

Pooled Budgets

Original Budget	Latest Budget		Variance Year End	Forecast Variance	Change in
£m	£m		2015 £m	December 2015 £m	Variance £m
		Older People's & Equipment Pool			
70.725	70.909	Oxfordshire County Council	+0.265	+0.760	-0.495
33.897	33.897	Better Care Fund	+0.000	+0.000	+0.000
82.699		Oxfordshire Clinical Commissioning Group	+1.274	+1.734	-0.460
187.321	187.884	Total Older People's & Equipment Pool	+1.539	+2.494	-0.955
		Physical Disabilities Pool			
12.027	12.001	Oxfordshire County Council	+0.486	+0.163	+0.323
ນ 7.219	7.345	Oxfordshire Clinical Commissioning Group	+0.427	+0.095	+0.332
12.027 2 7.219 2 19.246	19.346	Total Physical Disabilities Pool	+0.913	+0.258	+0.655
25		Learning Disabilities Pool			
68.755	70.565	Oxfordshire County Council	-0.840	-0.058	-0.782
13.083		Oxfordshire Clinical Commissioning Group	-0.146	-0.010	-0.136
81.838	83.648	Total Learning Disabilities Pool	-0.986	-0.068	-0.918
151.507	153.475	Total Oxfordshire County Council	-0.089	+0.865	-0.954
33.897	33.897	Total Better Care Fund	+0.000	+0.000	+0.000
103.000	103.506	Total Oxfordshire Clinical Commissioning Group	+1.555	+1.819	-0.264
254.507	256.981	Total Pooled Budgets	+1.466	+2.684	-1.218

			В	UDGET 2015/1	6		Outturn	Projected Year	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end		Variance
Ref	Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	
			Deficit -					overspend +	
		£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
EE1	Strategy and Infrastructure								
	Gross Expenditure	13,304		69	0	13,373	14,173	800	R
	Gross Income	-5,835		-69		-5,904		-1,093	R
		7,469	0	0	0	7,469	-6,997 7,176	-293	Α
EE2	Commercial								
Ų l	Gross Expenditure	118,492		486	2,615	121,593	119,184	-2,409	G
אן ו	Gross Income	-38,221		-357	0	-38,578	-37.168	1,410	Α
Page		80,271	0	129	2,615	83,015	82,016	-999	G
	Oxfordshire Customer Services								
ן י־־ע	Gross Expenditure	33,001		-1,056	0	31,945	33,556	1,611	R
	Gross Income	-13,505		5,209		-8,296		-364	Α
		19,496	0	4,153		23,649	-8,660 24,896	1,247	R
	Non Negotiable Support Service								
	Recharges								
	Gross Expenditure	7,090		-3,558	0	3,532	3,532	0	G
	Gross Income	-37,745		3,558	0	-34,187	-34,187	0	G
		-30,655	0	0	0	-30,655	-30,655	0	G
	Less recharges within directorate	-13,788				-13,788	-13,788	0	G
	2000 roomargee within amosterate	13,788				13,788	13,788	0	G
		,				·			
	Directorate Expenditure Total	158,099	0	-4,059	2,615	156,655	156,657	2	G
	Directorate Income Total	-81,518	0	8,341	0	-73,177	-73,224	-47	G
	Directorate Total Net	76,581	0	4,282	2,615	83,478	83,433	-45	G

KEY TO TRAFFIC LIGHTS	On track to be within + /- 2% of year end budget
	On track to be within + /- 5% of year end budget
	Estimated outturn showing variance in excess of + /- 5% of year end budget

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			В	UDGET 2015/1	6		Outturn	Projected Year	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end		Variance
Ref	Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	
			Deficit -					overspend +	
		£000	£000	£000	£000	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
0504	01.15								
CEO1	Chief Executive & Business Support	0.40		100		987		04	
	Gross Expenditure	848		139 0			1,068	81	R
	Gross Income	848	0	139	·	987	0 1, 068	81	R
		040	U	139	l "	907	1,000	01	IX.
CEO2	Human Resources								
Ų	Gross Expenditure	2,741		2,539	0	5,280	5,073	-207	Α
	Gross Income	-3		-897	0	-900	-900	0	G
		2,738	0	1,642	0	4,380	4,173	-207	Α
ડ									
	Corporate Finance & Internal Audit								
	Gross Expenditure	3,597		3,070		6,667	6.672	5	G
	Gross Income	-705		-1,144		-1,849	-1.849	0	G
		2,892	0	1,926	0	4,818	4,823	5	G
CEO4	Law & Culture								
	Gross Expenditure	17,907		-9,086	0	8,821	8,848	27	G
	Gross Income	-7,201		1,084		-6,117	-6,117	0	G
	-	10,706	0	-8,002		2,704	2,731	27	G
0505	Otrada and O Communications								
CEO5	Strategy & Communications	046		20		906	700	140	
	Gross Expenditure	916		-30		886	738	-148	R G
	Gross Income	916	0	-2 -32	0	-2 884	- <u>2</u> 736	-148	R
		910	U	-32	ı U	004	130	-140	IX.

			E	BUDGET 2015/1	6		Outturn	Projected Year	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	end Variation	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end		Variance
Re	f Directorate		from		to Date		Spend/Income		Traffic
			2014/15						Light
			Surplus +					underspend -	
			Deficit -					overspend +	
		£000	£000	£000	£000	£000	£000	£000	
(1	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(13)
CEC	O6 Corporate & Democratic Core			_		2 4 4 4			
	Gross Expenditure	2,141		0	0	2,141	2,141	0	G
	Gross Income	0		0		0	0	0	
		2,141	0	0	0	2,141	2,141	0	G
d	Non Negotiable Support Service								
ם מממ	Recharges								
5	Gross Expenditure	5,879		-3,558	0	2,321	2,321	0	G
	Gross Income	-7,327		3,558		-3,769	-3.769	o o	Ğ
ა გ		-1,448	0	_	0	-1,448	-1,448	0	G
	Less recharges within directorate	-2,293				-2,293	-2,293	0	G
		2,293				2,293	2,293	0	G
	 	04.500				04615	04.500	0.10	
	Directorate Expenditure Total	31,736		-6,926		24,810	24,568	-242	G
-	Directorate Income Total	-12,943		2,599		-10,344	-10,344	0	G
	Directorate Total Net	18,793	0	-4,327	0	14,466	14,224	-242	G

KEY TO TRAFFIC LIGHTS	On track to be within + /- 2% of year end budget	
	On track to be within + /- 5% of year end budget	
	Estimated outturn showing variance in excess of + /- 5% of year end budget	

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KEY TO TRAFFIC LIGHTS

		BUDGET 2015/16				Outturn	Projected	Projected	
Ref	Directorate	Original Budget	Brought Forward from 2014/15 Surplus +	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Spend/Income	Year end Variation	Year end Variance Traffic Light
(1)	(2)	£000 (3)	Deficit - £000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	overspend + £000 (9)	(13)
PH1	LA Commissioning Responsibilities - Nationally Defined Gross Expenditure Gross Income	14,728 0	0	-650 0	0	14,078 0	14.548	470 0	A
		14,728	0	-650	0	14,078	14,548	470	А
PH2	LA Commissioning Responsibilities - Locally defined Gross Expenditure Gross Income	15,629 -604 15,025	0	-1,523 286 -1,237	0	14,106 -318 13,788	13.810 -318 13,492	-296 0 - 296	A G A
D PH3	Public Health Recharges Gross Expenditure Gross Income	94	0	4	0	98	98	0 0	G
20	Orosa meome	94	0	4	0	98	98	0	G
O PH4	Grant Income Gross Expenditure Gross Income	0 -29,847 -29,847	0 0	0 1,883 1,883		0 -27,964 -27,964	0 -27.964 - 27,964	0 0	G G
	Transfer to Public Health Reserve			,,,,,		,	-174	-174	
	Non Negotiable Support Service Recharges Gross Expenditure Gross Income	572 -572 0	0 0	0	0 0	572 -572 0	572 -572 0	0 0 0	G G
	Less recharges within directorate	0				0	0	0	
	Directorate Expenditure Total Directorate Income Total	31,023 -31,023	0	-2,169 2,169		28,854 -28,854	28,854 -28,854	0	G G
	Directorate Total Net	0	0	0		0	0	0	

On track to be within + /- 2% of year end budget
On track to be within + /- 5% of year end budget
Estimated outturn showing variance in excess of + /- 5% of year end budget

Financial Monitoring and Business Strategy Delivery Report CABINET - 19 April 2016

Ringfenced Government Grant Details - 2015/16

Directorate	2015/16 Budget Book	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
Children, Education & Families	£m	£m	£m	£m
Asylum (UASC & Post 18) Dedicated Schools Grant Education Funding Agency – Sixth Form and Bursary Funding PE and Sport Grant 2014/15 (£1.013m payable in 2014/15 with a further instalment of £0.723m in April 2015) Pupil Premium Remand Universal Infant Free School Meals Youth Justice Board	0.795 262.644 4.537 0.723 10.149 0.064 5.693 0.680	-1.427 0.958	-0.022	0.795 261.217 4.537 1.659 10.149 0.064 5.693 0.608
Total Children, Education & Families	285.285	-0.541	-0.022	284.722
Social & Community Services				
Delayed Transfers of Care - Department of Health Prevent Duty - Home Office		0.170	0.010	0.170 0.010 0.000
Total Social & Community Services	0.000	0.170	0.010	

Financial Monitoring and Business Strategy Delivery Report CABINET - 19 April 2016

Ringfenced Government Grant Details - 2015/16

Directorate	2015/16 Budget Book	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
	£m	£m	£m	£m
Environment & Economy				
Environment & Economy Directorate Grants	3.697			3.697
Skills Funding Agency - Adult Education	0.209			0.209
Education Funding Agency (Formerly the YPLA)	1.000			1.000
Local Sustainable Transport Fund Grant	0.795			0.795
Bus Service Operators Grant DCLG - Foodwise Project	0.242			0.619
DCLG - Foodwise Project		0.095		0.095
Natural England	= 0.40	0.470		0.000
Subtotal Environment & Economy Directorate Grants	5.943	0.472	0.000	
Create held on hehelf of Legal Entermaine Deutropelin				0.000 0.000
Grants held on behalf of Local Enterprise Partnership Regional Growth Fund - Oxford Innovation Business Support	0.896	0.148		1.044
BIS - Oxford Innovation Business Support	0.030			0.053
SEEDA - Oxford Innovation Business Support	0.230			0.033
DCLG (Local Enterprise Partnership Funding)	0.500			0.500
City Deal Skills Grant	0.590			0.590
Subtotal Grants held on behalf of Local Enterprise Partnership	2.380	-0.049	0.000	2.331
				0.000
Total Environment & Economy	8.323	0.423	0.000	8.746

Financial Monitoring and Business Strategy Delivery Report CABINET - 19 April 2016

Ringfenced Government Grant Details - 2015/16

D	irectorate	2015/16 Budget Book	In year Adjustments / New Allocations reported previously reported	Adjustments/	Latest Allocation
		£m	£m	£m	£m
Р	ublic Health				
Р	ublic Health Grant	30.419	-1.883		28.536
र्षा	otal Public Health	30.419	-1.883	0.000	28.536
32 ^N A	otal Public Health hief Executive's Office usic rts Council ind Your Voice	0.642	0.048 0.015		0.642 0.048 0.015
Ī	otal Chief Executive's Office	0.642	0.063		
Т	otal	324.669	-1.768	-0.012	322.889

February Financial Monitoring & Business Strategy Delivery Report CABINET 19 April 2016

Oxfordshire County Council's Treasury Management Lending List as at 30 March 2016

	1	Lending Limits		
Counterparty Name	Standard Limit £	Group Limit	Group	Period Limit
PENSION FUND Call Accounts / Money Market Funds				
Santander UK plc - PF A/c				6 mths
LloydsBank plc - Callable Deposit A/c (OXFORDCCPEN)				9 mths
Standard Life Sterling Liquidity Fund - (Pension Fund) (formerly Ignis)				6 mths
Svenska Handelsbanken - Call A/c (Pension Fund)				364 days
, ,				
Call Accounts / Money Market Funds				
Santander UK plc - Main A/c	15.000.000	15.000.000	а	6 mths
Close Brothers Ltd - 95 day notice A/c	10,000,000	10,000,000	d	6 mths
Lloyds Bank plc - Callable Deposit A/c	25,000,000	25,000,000	b	9 mths
Svenska Handelsbanken - Call A/c	25,000,000	25.000.000	C	364 days
Goldman Sachs Sterling Liquid Reserves Fund	25,000,000	20,000,000		6 mths
Deutsche Managed Sterling Fund	25,000,000			6 mths
Federated (Prime Rate)	12.000.000			6 mths
Standard Life Sterling Liquidity Fund - (County Council) (formerly Ignis)	25,000,000			6 mths
Morgan Stanley Sterling Liquidity Fund	5.000.000			O/N
Legal and General Investment Management	25,000,000			6 mths
Barclays current A/c	15,000,000		t	100 days
Barclays 100 day notice A/c	15,000,000		t	100 days
Santander 95 day notice A/c	15,000,000		a	6 mths
	,			
Money Market Deposits				
Santander UK plc	15,000,000	15,000,000	а	6 mths
Bank of Montreal	25,000,000			364 days
Bank of Nova Scotia	25,000,000			364 days
Bank of Scotland	15,000,000	25,000,000	b	9 mths
Barclays Bank Pic	15,000,000		t	100 days
Canadian Imperial Bank of Commerce	25,000,000			364 days
Close Brothers Ltd	10,000,000	10,000,000	d	6 mths
Commonwealth Bank of Australia	25,000,000			6 mths
Coventry Building Society	15,000,000			6 mths
Credit Suisse	15,000,000			100 days
Danske Bank	15,000,000			100 days
DBS Bank (Development Bank of Singapore)	25,000,000			6 mths
Debt Management Account Deposit Facility	100% Portfolio			6 mths
English, Welsh and Scottish Local Authorities (limit applies to individual authorities)	30,000,000			3 years
HSBC Bank plc	25,000,000			364 days
Lloyds TSB Bank plc	25,000,000	25,000,000	b	9 mths
Landesbank Hessen-Thuringen (Helaba)	20,000,000			6 mths
National Australia Bank	25,000,000			6 mths
National Bank of Canada	10,000,000			100 days
Nationwide Building Society	15,000,000			6 mths
Oversea-Chinese Banking Corp	25,000,000			6 mths
Rabobank Group	25,000,000			364 days
Royal Bank of Canada	25,000,000			364 days
Svenska Handelsbanken	25,000,000	25,000,000	С	364 days
Toronto-Dominion Bank	25,000,000			364 days
United Overseas Bank	25,000,000			6 mths

Financial Monitoring and Business Strategy Delivery Report CABINET -19 April 2016 EARMARKED RESERVES

		201	5/16			Change in	
Earmarked Reserves	Balance at	Move		Balance at	December 2015 Forecast	Provision Outturn Closing	
Zamanoa (1886) (188	1 April	Contributions	Contributions	31 March	Balance at 31	Balance to	
	2015	from Reserve	to Reserve	2016	March 2016	February	Commentary
	£000	£000	£000	£000	£000	£000	
Revenue Reserves							
Schools' Reserves	21.919	4.053	0	20.000	20.042	-77	Increase since February relates to the new school set up fund of £5.9m which will be used to address expected budget pressures
Schools Reserves	21,919	-1,053	0	20,866	20,943	-//	in future years in funding for pupil growth, or basic needs revenue funding for the creation of new schools and academies.
Cross Directorate Reserves							
Vehicle and Equipment Reserve	2,376	-208	835	3,003	3,002	1	Forecast includes funding for Fire & Rescue Service vehicles and equipment.
Grants and Contributions Reserve	18,724		66	9,952	11,581	-1,629	Forecast includes £8.537m Dedicated Schools Grant and £0.637m Public Health Grant.
ICT Projects	634	-350	0	284	284	0	To be used to fund ICT projects that span financial years including Framework-i in CE&F and the replacement for OCN
Government Initiatives	1,086	-589	44	541	235	306	
Total Cross Directorate	22,820	-9,985	945	13,780	15,102	-1,322	
Directorate Reserves CE&F							
CE&F Commercial Services	952	-312	157	797	470	327	To be used to support commercial services within CE&F. Includes Oxfordshire Children's Safeguarding Board (£0.032m), Outdoor Education Centres (£0.313m) and Governor Services (£0.157m).
Thriving Families	1,761	-162	0	1,599	1,499	100	Will be used to fund Thriving Families project in 2015/16 and future years. Directorate Leadership Team agreed to use £0.5m of
Children's Social Care	726	-640	0	86	20	66	balance to offset other pressures in 2014/15. £20k balance of carry forwards for Framework i developments post, volunteer co-ordinator post, work on adoption process and
Critici erra doctar care	720	-040		00	20	00	Corporate Parenting review. £206k carry forward requested relating to Supported Housing funding from ASC. £500K retained to
							cover transitional set up costs related to the Placement Strategy and in particular the new Children's Homes , mainly in relation to
1							staffing.
Foster Carer Loans	220	0	17	237	237	0	To meet Children's Act loans write off and interest costs in future years.
Academies Conversion Support	470	-305	0	165	0	165	To manage the costs arising in legal services, human resources, property, finance and other areas as a consequence of school
							conversions to academies, and to provide the opportunity to investigate and implement alternate trust structures for groups of
Early Intervention Service Reserve	-00	00					schools considering conversion to academies.
Total CE&F	28 4.157		174	2,884	2.226	658	To fund various projects with the Early Invention Service and the replacement of equipment
	4,107	-1,447	1,7	2,004	2,220	- 000	
S&CS Older People Pooled Budget Reserve	2,866	-618	0	2,248	1,700	548	To be used in future years as agreed by the Joint Management Crown
Physical Disabilities Pooled Budget Reserve	2,866 544		0	2,248 544	544	548	To be used in future years as agreed by the Joint Management Group To be used in future years as agreed by the Joint Management Group
Learning Disabilities Pooled Budget Reserve	95		0	95	95	0	£0.095m relates to the transfer of property
Fire Control	40		Ö	40	40	Ö	Funding of the proposed joint Thames Valley Fire Control Centre, including specific revenue grant for this programme. Costs
							relating to the secondary control room will slip into 2015/16
Fire & Rescue & Emergency Planning Reserve	129		350	479	479	0	To be used for unbudgeted fire hydrant work and renewal of IT equipment
Community Safety Reserve	156	0	0	156	156	0	This reserve will be used for improvements to play areas at the Wheatley and Redbridge Gypsy and Travellers sites and to support the cost of complex Trading Standards investigations.
Total S&CS	3,830	-618	350	3,562	3,014	548	the cost of complex Trading Standards investigations.
E&E							
Highways and Transport Reserve	37	-4	0	33	33	0	One off budget contribution will now be used to support bridges investigation work in 2014/15.
On Street Car Parking	1,445	-1,052	1,422	1,815	1,519	296	This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these
					1		monies can be used are defined by statute and a summary of the income and expenditure is included in the Provisional Outturn
							Report to Cabinet in June.
Countryside Ascott Park - Historical Trail	21	0	1	22	22	0	To be used to fund future repair and maintenance costs
SALIX Energy Schemes	376		0	376	376	0	To be used for energy saving schemes in the future
Oxfordshire Waste Partnership Joint Reserve	12	-12	0	0	1 0	0	This reserve holds the revenue proportion of the unutilised element of the performance reward grant secured by the Oxfordshire Waste Partnership (OWP)
Dix Pit Engineering Works & WRC Development	730	-515	n	215	0	215	To fund engineering (cell) work at Dix Pit waste management site and any other on-going liabilities due to the closure of other
2 Linging Works & With Development	7 30	-515		210		210	landfill sites.
Waste Management	380	0	0	380	380	0	To fund financial liabilities due to any contract deficit mechanism payments as part of the Engery from Waste Contract.
Property Disposal Costs	235		0	235	56	179	To meet disposal costs in excess of the 4% eligible to be charged against capital receipts
Developer Funding (Revenue)	475		0	475	475	0	To meet the costs of monitoring Section 106 agreements
West End Partnership	56		0	56	56	0	This reserve is to ring-fence funding relating to the West End Project
Catering Investment Fund (formerly FWT) Asset Rationalisation	1,118 237		0	0	0 0	0	To be used to fund catering improvements in Schools plus a contingency for unforeseen costs Investment fund for the implementation of the asset rationalisation strategy
Asset Rationalisation Job Clubs	237	-23 <i>1</i>	0	٥		0	To be spent on Job Clubs in 2014/15
JUD CIUDS		-/		U		U	TO be sperit off sob Grabs in 2014/10

Financial Monitoring and Business Strategy Delivery Report CABINET -19 April 2016 EARMARKED RESERVES

r						Change in	
			5/16		December 2015	Change in Provision	
Earmarked Reserves	Balance at	Move	ement	Balance at 31 March	Forecast	Outturn Closing	
	1 April 2015	Contributions	Contributions	2016	Balance at 31	Balance to	
	2010	from Reserve	to Reserve	2010	March 2016	February	Commentary
	£000	£000	£000	£000	£000	£000	
Minerals and Waste Project	46	0	79	125	0	125	To fund the Minerals and Waste project
Joint Use (moved from CE&F)	814	-1,047	233	0	0	0	Will be used to support the joint-use agreements with the district councils in future years.
LABGI Funding to support Local Enterprise	198	0	0	198	132	66	This reserve contains LABGI funding that has been allocated by Cabinet to support the Local Enterprise Partnership.
Partnership							, , , , , , , , , , , , , , , , , , , ,
OCS Development Reserves	262	-262	0	0	0	0	To be used to develop the Customer Service Centre and the Transforming Oxfordshire Customer Services Project
Money Management Reserve	202	0	l ő	0	o O	o 0	Contingency in case of an overspend if income received is less than budget
Oxford Western Conveyance	350	0	350	700	700	0	To hold Oxford Western Conveyance flood relief scheme contributions
Oxfordshire - Buckinghamshire partnership	398	-398	330	700	700	0	This reserve is to ring-fence funding for the Oxfordshire & Buckinghamshire Partnership graduate teacher training programme
Cultural Services Reserve	1,029	-396 -472	0	557	557	~	To be used to update software & hardware to maintain an effective library management system.
	8.226	-5.124	2.085		4.306		To be used to update software & hardware to maintain an enective library management system.
Total E&E	8,226	-5,124	2,085	5,187	4,306	881	
Chief Executive's Office							
Coroner's Service	40	0	0	40	40	0	This was used to support the project in 2014/15
Council Elections	232	0	207	439	431	8	This will be used to fund future elections. In years where no County Elections take place any underspend on the Council Elections
Godinal Elections	202	Ĭ	201	100	101	١	budget will be transferred to this reserve.
Registration Service	404	0	0	404	404	0	To be used for refurbishing the Registration buildings and facilities
Total - CEO	676	0	207		875		To be used for retail bishing the registration buildings and racinities
Total - CEO	676		201	603	6/3		
Directorate Reserves	16,889	-7,189	2,816	12,516	10,421	2,095	
Corporate							
Carry Forward Reserve	196	-196	0	0	0	0	The Carry Forward reserve allows budget managers to carry forward under and over spent budgets between financial years in
ourry r or mand r tood ro				ŭ	ŭ	Ĭ	accordance with the County Council's budget management arrangements, subject to Cabinet approval.
Efficiency Reserve	1,748	-1,098	2,000	2,650	2,650	0	This reserve is being used to support the implementation of the business strategies and the Medium Term Financial Plan.
	1,7 10	1,000	2,000	2,000	2,000	ŭ	The feet to being deed to eapper the implementation of the basiness stategies and the median fermi manifest han
Corporate Total	1.944	-1,294	2,000	2,650	2.650	0	
Corporate Total Total Revenue Reserves	63,572			49,812	49,116		
Other Reserves		10,021		,	,		
) 							
Insurance Reserve	4,516	0	0	4,516	4,516	0	
Capital Reserves							
Capital Reserve	23,335	0	0	23.335	23,335	0	This reserve has been established for the purpose of financing capital expenditure in future years. Contributions include £2m from
	-,	-		,,,,,,	.,		the Public Health Reserve for use on the Children's Homes project.
Rolling Fund Reserve	2.541	-2,541	0	0	0	0	This reserve has been established to facilitate, through forward funding, the timely provision of infrastructure that supports planned
· · · · · · · · · · · · · · · · · · ·	_,~	_,		_		_	growth.
Prudential Borrowing Reserve	8.898	-203	950	9.645	9.645	0	This reserve was created as part of the 2008/09 budget setting process to meet the costs of borrowing for increased funding for
1 Tadoritia. Borrowing Toobrito	0,000	200		0,0.0	0,0.0	Ĭ	the capital programme. Similar contributions are to be made each year with draw downs being required as costs are incurred.
							and dapted programme. Comment contributions are to be made each year with draw downs being required as costs are incurred.
Total Capital Reserves	34,774	-2,744	950	32,980	32,980	0	
Cash Flow Reserves	,	_,	300	,	,000		
Guon From Reserves	0	0	494	494	494	0	
Budget Reserve - 2013/14 to 2016/17	8.806	-6.926	6.777	8.657	8.657	0	This reserve is being used to manage the cash flow implications of the variations to the Medium Term Financial Plan.
Total Cash Flow Reserves	8.806			9,151	9.151	0	This reserve is being used to manage the cash now implications of the variations to the injection in Tellin Finalitial Plan.
		,					
Total Other Reserves	48,096	-9,670	8,221	46,647	46,647	0	
Total Reserves	111,668	-29,191	13,982	96,459	95,763	696	
	,						

February Financial Monitoring & Business Strategy Delivery Report CABINET - 19 April 2016 General Revenue Balances

Date		Forecast 2015/16 £m £m	Budget 2	
	General Balances: Outturn 2014/15	22.247		17.517
	County Fund Balance	22.	247	17.517
	Planned Contribution to Balances Planned Contribution from Balances	2.	000	2.000
	Original forecast outturn position 2015/16	24.	247	19.517
	Additions Underspend on Strategic Measures Transfer to Efficiency Reserve and Budget Reserve to be approved by Council 14 July 2015	-4.700	700	0.000
	Calls on balances deducted Transport Safeguarding Assurance Framework	-0.565		
	Total calls on balances	-0.	565	-2.000
	Automatic calls on/returns to balances			
		0.	000	
	Additional Strategic Measures	0.	000	
	Other items			
		0.	000	
	Net General Balances	18.	982	17.517
	Severe Weather Recovery Scheme Grant Funding received in 2013/14 less planned use of grant for schemes in 2014/15 add grant not required in 2014/15	-1.	039 629 640	
	less planned use of grant for schemes in 2015/16		050	
	Total Balances including Severe Weather Recovery Scheme Grant	18.	982	17.517
	Total Gross Expenditure Budget	831.	083	831.083
	Balances as a % of Gross Expenditure		8%	2.11%
	Net Balances	18.	982	
	Calls on / returns to balances agreed but not actioned			
	Calls on / returns to balances requested in this report	0.	000	
	Forecast Variation at Year End Less forecast directorate overspend (as set out in Annex 1) Add estimated underspend on Strategic Measures Underspend on On-Call Firefighters	1.	394 400 246	
	Revised Outturn position	18.	257	

Financial Monitoring Report - Cabinet April 2016 Capital Programme: 2015/16 to 2019/20

Summary

		Latest Appro	oved Capital I		Li	atest Forecas	it		Variation			Current Year Expe	nditure Monitori	ing	Performance Co	ompared to Orig uncil February 2	
	Directorate	Current Year	Future Years	Total	Current Year	Future Years	Total	Current Year	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments	Current Year	Variation	Use of Resources Variation
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%	£'000s	£'000s	%
	Children, Education & Families 1 - OCC	52,671	153,302	205,973	52,271	153,658	205,929	-400	356	-44	36,814	15,229	70%	100%	43,420	8,851	20%
	Social & Community Services	5,624	33,255	38,879	5,480	33,399	38,879	-144	144	0	3,047	1,619	56%	85%	3,304	2,176	66%
	Environment & Economy 1 - Transport	52,374	144,468	196,842	50,463	147,384	197,847	-1,911	2,916	1,005	33,687	15,354	67%	97%	61,644	-11,181	-18%
	Environment & Economy 2 - Other Property Development Programmes	10,308	28,263	38,571	8,836	29,779	38,615	-1,472	1,516	44	3,855	4,926	44%	99%	13,672	-4,836	-35%
	Corporate Services	12,232	15,044	27,276	12,232	15,044	27,276	0	0	0	7,851	363	64%	67%	3,160	9,072	287%
	Total Directorate Programmes	133,209	374,332	507,541	129,282	379,264	508,546	-3,927	4,932	1,005	85,254	37,491	66%	95%	125,200	4,082	3%
	Schools Local Capital	2,031	4,092	6,123	2,031	4,092	6,123	0	0	0	1,500	0	74%	74%	2,200	-169	-8%
)	Earmarked Reserves	334	81,674	82,008	334	80,946	81,280	0	-728	-728					0	334	0%
ĺ	OVERALL TOTAL	135,574	460,098	595,672	131,647	464,302	595,949	-3,927	4,204	277	86,754	37,491	66%	94%	127,400	4,247	3%

Financial Monitoring Report - Cabinet April 2016 Capital Programme: 2015/16 to 2019/20

In-year Expenditure Forecast Variations

Project / Programme Name	Previous 2014/15 Forecast* £'000s	Revised 2014/15 Forecast £'000s	Variation £'000s	Comments
Children, Education & Families Capital Pro	ogramme I			
Bodicote, Longford Park - 10 classroom (ED866)	3,500	3,250	-250	On-site. Forecast completion Sept 2016.
School Structural Maintenance (inc Health & Safety)	2,050	2,300	250	Future years are subject to confirmation of the level of capital maintenance grant and priority approval. Budget of £250k from 16/17 bought forward.
Early Years Entitlement for Disadvantage 2 vear olds	700	500	-200	
Free School Meals (ED862)	1,500	1,250	-250	Latest programme of works at Primary Schools.
Other small changes			50	
CE&F TOTAL IN-YEAR VARIATION			-400	
Social And Community Songing Conital B	rogramma			
Social And Community Services Capital P	rogramme			
Fire Equipment (SC112)	203	66	-137	Original items all purchased. Spare budget may be applied to additional ICT and an improved
Deferred Interest Loans (CSDP)	125	118	-7	communications system.
S&CS TOTAL IN-YEAR VARIATION			-144	
Carrier and S. Carrier and Highway S. T.		ital Duamen		
Environment & Economy - Highways & Tra	ansport Cap	oitai Progran	<u>nme</u>	
Cutteslowe Roundabout	2,666	2,389	-277	Variance due to higher value work being undertaken in next financial year due to re-scheduling the
Wolvercote Roundabout	3,029	2,490	-539	programme. Construction activities planned for late in 15/16 have been moved into 16/17
Milton Interchange	6,720	6,892	172	Increasing construction costs - budget increase approved Cabinet 23 February 2016.
Milton Park Employment Access Link: Backhill Tunnel	380	100	-280	Pipeline removal to commence end of March
Riverside routes to Oxford city centre	309	44	-265	Design works have now commenced. Towpath improvements to be carried out in June 16
Drainage	1,120	724	-396	£200k underspend on minor schemes was being held to potentially offset revenue pressures, however not required so will be requested to be carried forward. Additional £196k underspend now forecast
Other small changes			-326	
TRANSPORT TOTAL IN-YEAR VARIATION			-1,911	

Project / Programme Name	Previous 2014/15 Forecast*	_	Variation	Comments
	£'000s	£'000s	£'000s	
Environment & Economy Capital Progran	nme (exclud	ng Transpo	o <u>rt)</u> I	
Asset Utilisation Programme	1,344	344	-1,000	Speedwell relocation from April 2016.
Rooftop Solar PV Programme	420	20	-400	Number of projects and timescale being reviewed. Impact on Feed in Tariff and corporate estate.
Minor Works Programme	329	89	-240	Rephasing of 2015/16 programme.
Broadband (OxOnline) Project	6,585	6,909	324	
Other small changes			-156	
E&E TOTAL IN-YEAR VARIATION			-1,472	
CAPITAL PROGRAMME TOTAL IN-YEAR	1		1	

CAPITAL PROGRAMME TOTAL IN-YEAR			
		-14,709	
VARIATION		,,	
VARIATION			

^{*}As approved by Council 16 February 2016

Financial Monitoring Report - Cabinet April 2016 Capital Programme: 2015/16 to 2019/20

New Schemes & Budget Changes

Project / Programme Name	Previous Total Budget*	Revised Total Budget	Variation	Comments
	£'000s	£'000s	£'000s	
Children, Education & Families Capital Pro	<u>ogramme</u> I			
Existing Demographic Pupil Provision (Basic Needs Programme)	67,868	65,967	-1,901	Projects being developed. Draw down of budget provision for the projects below.
Yarnton, William Fletcher Phase 3 - Expansion to 1.5FE (ED853)	23	1,256	1,233	Stage 2 approved. Draw down of budget within Basic Need Programme.
Steventon, St Michael's - Expansion to 1FE (ED839)	35	703	668	Stage 2 approved. Draw down of budget within Basic Need Programme.
Reducing Out of County Provision for SEN Pupils (ED810)	5,450	5,506	56	Complete. Out of tolerance report to increase budget.
Schools Access Initiative	1,950	1,850	-100	Programme Contingency of £100k returned to Capital Programme.
CE&F TOTAL PROGRAMME SIZE VARIATION			-44	
Social And Community Services Capital P S&CS TOTAL PROGRAMME SIZE VARIATION	- ogranine		0	
Environment & Economy - Highways & Tra	ansport Cap	ital Program	me_	
Milton Interchange	10,625	11,560	935	Increasing construction costs - budget increase approved Cabinet 23 February 2016.
A420/A34 Botley Junction & Cumnor Bypass	1,006	760	-246	Reduced scope, surplus budget transferred to earmarked reserves.
Small schemes (developer and other funded)	1,803	2,119	316	7
			0.0	7 new schemes approved for 2016/17
Other small changes			-5	7 new schemes approved for 2016/17
Other small changes TRANSPORT TOTAL PROGRAMME SIZE VARIATION				
TRANSPORT TOTAL PROGRAMME SIZE	me (excludii	ng Transport	-5 1,005	
TRANSPORT TOTAL PROGRAMME SIZE VARIATION	me (excludir 2,341		-5 1,005	
TRANSPORT TOTAL PROGRAMME SIZE VARIATION Environment & Economy Capital Program			-5 1,005	Lightening & boiler control works approved.

^{*}As approved by Council 16 February 2016

Division(s): All

CABINET - 19 APRIL 2016

OXFORDSHIRE TOGETHER – UPDATE OF COUNCIL RESOLUTION Report by the Deputy Director - Commercial Introduction

1. This paper asks Cabinet to consider an update to the existing resolution (198/05, Cabinet on 20 September 2005) that forms part of the Local Agency Agreements (Section 101 under the Local Government Act 1972).

Context

- 2. Following the launch of the Highways element of Oxfordshire Together in September 2015, it has come to light that the project team are unable to issue updated section 101 Local Agency Agreements to Town and Parish Councils due to the existing wording not being suitable for some of the additional services that are on offer.
- 3. This updated resolution will enable the Director for Environment and Economy (E&E) in consultation with the County Solicitor to formally transfer the undertaking of Highway Services that have been identified within the Oxfordshire Together proposals to Town and Parish Councils that wish to take them on. The updated wording will also enable other Highway services (or associated activities) to be added to the agreement without a further update to the resolution from Cabinet. Any services that are added will receive prior approval from the Director of E&E and the County Solicitor before inclusion within any further agreements.
- 4. Detailed information about the proposed approach and the current services in scope is available in the Oxfordshire Together Service Booklet published on the council's website (www.oxfordshire.gov.uk/oxfordshiretogether).

Recommendation

Cabinet are **RECOMMENDED** to:

- (a) agree an updated resolution that covers highway services (and associated activities) identified as part of the Oxfordshire Together (Highways) proposal.
- (b) approve the wording on the front of the Local Agency Agreements issued under section 101 of the Local Governments Act 1972 as follows:

Agreement Under Section 101 of the Local Government Act 1972

Relating to various highway (and traffic and drainage) functions (suitable for highways, grass cutting, weed control, footway clearance, basal tree growth, cleaning signs, drainage, illegal sign removal and vegetation letters, grip maintenance, school crossing patrols and any other Highway service (or associated activities)) that the Environment & Economy Director and County Solicitor deem to be appropriate.

MARK KEMP Deputy Director – Commercial

Contact Officer Owen Jenkins Service Manager - Highways, Transport & Waste Owen.Jenkins@Oxfordshire.gov.uk, tel: 01865 323304

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CABINET - 19 APRIL 2016

STREET LIGHTING CONTRACT AND INTERIM POLICY

Report by Director for Environment and Economy

Introduction

- 1. This report sets out a proposed emergency interim arrangement for the Street Lighting Service (Maintenance) as the result of early termination of the existing contract at a break point within the contract.
- 2. A reduced service provision is proposed for the short-term to enable the county council to identify and procure a new service which better meets our medium and longer term needs, along with reflecting the advancements and changes in the industry since the original contract was awarded.

Background

- 3. The Council's current Street lighting contract with Scottish & Southern Electrical (SSE) was developed in 2007, running from April 2008 until March 2024, however, the contract contained a single break point at 1st April 2016.
- 4. In July 2015, SSE served notice on the County Council that they intended to activate this break clause as the contract was not affordable to them for its full duration, in particular with making financial losses on the maintenance.
- 5. Notwithstanding this, during early discussions with SSE they indicated that their actions were as a result of there being a single opportunity to break the contract, and should the county council be in a position to include additional opportunities to break the contract within the next two years then, they would be happy to continue for a further two years. The county council therefore informally agreed to a one year extension of the break clause with the potential for an additional year subject to performance.
- 6. However, when trying to finalise such arrangements it became apparent that SSEs requirements were unrealistic and not in the council's interest to agree to. SSE had requested:
 - (a) A formal extension of the contract for two years at which point it should terminate and that there be no formal break clauses within that period.
 - (b) An increase of fifteen specific rates to current market levels.
 - (c) An increase of all other rates by 20%.
 - (d) A revised performance framework with which to be measured against.

7. Furthermore, EU procurement regulations do not allow for the authority to renegotiate contract rates to this extent and therefore their request is beyond the ability for the Council to agree.

Proposals

Short-term (up to 18 months)

- 8. To reduce the street lighting service to deliver emergency support only making dangerous situations safe. This reduced level of service requires the county council to adopt an interim policy as set out at Annex A.
- 9. Due to the urgency of implementing a new contract, and the fact that we are only looking to operate the emergency-only service for a short period of time, it is proposed to utilise a Crown Commercial Services Framework.
- 10. Officers have also investigated the potential of delivering this work through Skanska, through an emergency procurement, but, given that street lighting was not specifically included in the highways contract, this provides considerably greater risk to the authority in terms of potential legal challenge and is seen as a route of last resort.
- 11. Following the establishment of the longer-term strategy and council's requirement there would be an opportunity to review and enhance the interim policy and associated contract if the county council wished. It may be desirable to do this over the winter months.

Longer-term

- 12. The termination of the current street lighting contract provides the county council with an opportunity to procure a new and improved street lighting contract, taking advantage of recent improvements in technology and general advancements within the sector.
- 13. This should enable a more effective and efficient service enabling the council to continue to maintain an effective street lighting service vital with a large and growing asset as a result of the significant growth across ensuring road and community safety, social inclusion and quality of life.
- 14. The development of the longer-term contract will be progressed urgently with the view to procure a new service at the earliest opportunity reducing the interim policy period.

Implications

Street Lamp Replacement Programme

15. The county council has a street lamp replacement programme commitment, funded through DfTs challenge funding. It is intended that separate

procurement arrangements will be made to enable the continuation of this one-off capital programme of works.

New Supply / Termination

- 16. The provision of new a new supply or termination of existing for capital projects will be procured directly as part of those works.
- 17. New permanent or temporary supplies for third parties will require them to make alternative provisions with prior approval & licence from the county council.

Fault Reporting

- 18. All faults received and not fixed under these interim arrangements will be kept and actioned at a future point at the appropriate time, either as a one off programme of works or incorporated into future general maintenance regime arrangements.
- 19. A message to explain the county councils interim policy and emergency contract arrangements will be sent to anyone logging a fault.

Legal Implications

20. A new contract will need to be agreed and approved.

Financial and Staff Implications

21. The provision of establishing an interim contract, and the development and procurement of a longer-term street lighting service for the county council, will be met within existing operational budgets.

Staffing Implications

22. Following discussions with legal we have established that TUPE does not apply in relation to the ending of the current street lighting contract. This is because the scope of the new service (keep safe emergency only) is sufficiently different in scope to the current service that the service requirement is fundamentally different and so there is no service provision change and TUPE does not apply. SSE has confirmed they are in agreement with this.

Equalities Implications

23. See assessment at Annex B.

RECOMMENDATION

24. The Cabinet is RECOMMENDED to:

- (a) approve the proposed policy change and contracted level of service in relation to the street lighting maintenance service; and
- (b) note the proposed use of the short term call off from the Crown Commercial Service Contract

SUE SCANE

Director for Environment and Economy

Contact Officer Dariusz Seroczynski

Strategic Manager (Network Management)
Dariusz.Seroczynki@Oxfordshire.gov.uk

April 2016

INTERIM SHORT-TERM STREET LIGHTING POLICY CHANGES

The current Street lighting Policy and Practice is available as a background paper. In summary we currently:

- Inspect any defective streetlight reported to us as not working within 5 working days and repair as appropriate, provided that it is not a power supply failure by the local district operator network, which can take up to 20 days to repair the supply fault.
- Carry out monthly night time inspections on the strategic road network to identify faults, and relying on the public to report faults on non-strategic roads and within residential areas.
- Carry out a planned programme of routine cyclical maintenance to clean & change lamps on a 3-yearly basis depending on lamp type/specification to ensure good operation of equipment and for electrical and structural safety.
- Carry out a planned programme of electrical testing which is a statutory requirement ever 6years.
- Carry out an annual programme of non-destructive testing, only replacing those columns at greatest risk of collapse or that come to the end of their serviceable life prior to them collapsing.
- Make dangerous equipment safe within 2 hours of the contractor receiving a report of damage through accident or vandalism.
- Replace street lights that are demolished through accident damage within 14 days.
- Focus capital spending on column replacement on a 5-year rolling programme.
- Focus capital spending on the use of new energy efficient technologies to expand LED and dimming projects to reduce energy costs.

It is proposed that in the short-term an interim emergency policy is applied which would mean:

- Emergency & Out of hours cover only to attend electrical and structural highway apparatus which is deemed dangerous within target response timescales of 3hr, 24hr.
- Private cable networks faults repaired within 10 days
- Emergencies requested by Police & Fire Service to attend site.

Key specific changes to propose with regard to the contract provision and the expected impact are identified in the table below:

Current Contract Provision	Proposed interim Provision	Likely Impact
Emergency & Out of hours cover to attend electrical and structural highway apparatus which is deemed dangerous within target response timescales of 2hr, 24hr and 48hr. (I.e. knock-down columns & signs, vandalism, electrical wires exposed, door off, bowl & canopy hanging etc.).	Revised target response timescales to 3hr or 24hr	Minor
Maintenance of illuminated speed limit signs-outages	No provision	Major - Once illumination ceases to function speed limits will becomes unenforceable by Police
Private cable networks – currently repaired with 5 days	To be repaired within 10 days Page 47	Major - may increase the volume of complaints if

	CA8	
	service cable not repaired and the highway electrical apparatus not operational at junctions/ interchange. (I.e. Botley, Peartree, Kennington etc.)	
Traffic lights/Crossings supplies if private.	Change of target response timescales to 3hr for emergency attendance.	Minor
Real time bus information	No provision	Minor
Speed cameras maintenance of supplies & emergency attendance.	Revised target response timescales to 3hr or 24hr	Minor
CCTV – supply post and power supplies for 3 rd parties	No provision	Minor – alternative provisions can and will need to be sort by third parties who are registered with the Highway Electrical Association and with our prior approval.
Pay & display machines	Change of target response timescales to 3hr for emergency attendance.	Minor - May be a small loss of income.
Routine maintenance (a service which is carried out on each unit) on a rolling 3 year cycle & 2 year for illuminated signs to reduce future costs & ensure operation/condition of the asset.	No provision	Major – May lead to a high volume of units not operating due to lamp failures, or which have gone beyond designed lifespan.
Re-locating existing highway apparatus near driveways which are to be extended or new bellmouth access for a development.	No provision	Major – impact on new housing developments Utilities companies and provide resident's requesting drop kerbs this may have an impact on the Council's reputation
Tree Pruning	No provision	Minor – but considerable impact on local communities
Non-routine maintenance (Fault Repairs) from 3 to 5 days.	No provision	Major – as this will have a high volume of units not working due to lamp/component failures. May occur additional future costs for repairs.
Christmas Decorations power supplies & control box management / licenses	No provision	Minor – alternative provisions can and will need to be sort by third parties with prior approval & licence from OCC.

Service and Community Impact Assessment (SCIA)

Directorate and Service Area:

Environment & Economy - Commercial

What is being assessed:

STREET LIGHTING CONTRACT AND INTERIM POLICY

Responsible owner:

Dariusz Seroczynski, Strategic Manager – Network Management

Date of assessment:

18 March 2016

Summary of judgement:

The impact of the proposed policy change for the duration proposed is slight and deemed acceptable. Specific issues during the period of the interim policy will be monitored with corrective action taken if necessary.

Detail of Assessment:

Purpose of assessment:

The assessment has been carried out as the Street Lighting Policy for Oxfordshire is proposed to be amended as the result of early termination of the existing Street Lighting Contract at a break point within the contract.

Social Value

Under the Public Services (Social Value Act) 2012 the Council also has an obligation to consider how the procurement of services contracts with a life value of more than £173,934¹ might improve the economic, social, and environmental well-being of the area affected by the proposed contract, and how it might act to secure this improvement. However, it is best practice to consider social value for all types of contracts, service delivery decisions and new/updated policies. In this context, 'policy' is a general term that could include a strategy, project or contract.

Context / Background:

The Councils current Street lighting contract with Scottish & Southern Electrical (SSE) was until March 2024, however, the contract contained a single break point at 1st April 2016. In July 2015, SSE served notice on the County Council that they intended to activate this break clause as the contract was not affordable to them for its full duration, in particular with making financial losses on the maintenance. SSE attached conditions under which they would consider withdrawing the notice; however these were not in the Council's interest and therefore not agreed.

Proposals:

In the long term the termination of the current Street Lighting contract provides the County Council with an opportunity to procure a new and improved contract, taking advantage of recent improvements in technology and general advancements within the sector. Due to the urgency and immediate effect of the termination it is therefore necessary, in the short term, to introduce revised policy, which would reduce the street lighting service to deliver emergency support only, as described in the main body of the report.

Evidence / Intelligence:

¹¹ EC Procurement Threshold for Services

Explain any data, consultation outcomes, research findings, feedback from service users etc that supports your proposals and can help to inform the judgements you make about potential impact of different individuals, communities or groups.

A reduced service provision is proposed for the short-term to enable the county council to identify and procure a new service which better meets our medium and longer term needs, along with reflecting the advancements and changes in the industry since the original contract was awarded

Alternatives considered / rejected:

Summarise any other approaches that have been considered in developing the policy or proposed service change, and the reasons why these were not adopted. This could include reasons why doing nothing is not an option.

Following from the receipt of the termination letter officers immediately engaged with discussions with SSE during which SSE indicated that their actions were as a result of there being a single opportunity to break the contract, and should the county council be in a position to include additional opportunities to break the contract within the next two years then, they would be happy to continue for a further two years. The county council therefore informally agreed to a one year extension of the break clause with the potential for an additional year subject to performance. However, when trying to finalise such arrangements it became apparent that SSEs requirements were unrealistic and not in the Councils' interest. Furthermore, EU procurement regulations do not allow for the authority to renegotiate contract rates beyond levels proposed by SSE.

Doing nothing would result in total termination of electrical services exposing the Council to potential claims resulting in dangerous apparatus (in case of failure or damage) being exposed to elements and public.

Impact Assessment:

Impact on Individuals and Communities:

Impact on all communities and groups will be slight as the level of the current service will drop but the emergency repairs to faulty / damaged and dangerous equipment will continue. It is proposed that no routine maintenance will be carried out during the interim period, however this should not specifically affect any of the identified groups. It is proposed that the capital investment (replacement of existing standard lighting to LED lighting) will continue as planned and therefore provide positive impact on communities and groups.

Risks	Mitigations
Exposure to live services due to	New policy will allow for same level of
damaged equipment	service as before in that area
Assets not visited / maintained	Log of routine maintenance schedule will
regularly/routinely	be kept and picked through the long-term
	appointment of the new contractor.

Impact on Staff:

Some impact on staff is anticipated. Certain reduction of standard day-to-day workload on temporary basis is expected; however that will be counterbalanced by the significant increase in resource demand associated with the development of the long-term contract and all the procurement processes and procedures and by the necessity to deal with expected increase of complaints received from members of public, district and parish councils.

Risks	Mitigations
Reduction in day-to-day standard duties	Engagement in the development of the new long term contract and in the procurement process.
Increased levels of complaints	Issue appropriate communication to district and parish councils and to all elected Members.

Impact on other Council services:

Council services that rely on support from the Electrical Services team will be mostly affected.

Current Contract Provision	Proposed interim Provision	Likely scale of Impact
Emergency & Out of hours cover to attend electrical and structural highway apparatus which is deemed dangerous within target response timescales of 2hr, 24hr and 48hr. (I.e. knock-down columns & signs, vandalism, electrical wires exposed, door off, bowl & canopy hanging etc.).	Revised target response timescales to 3hr or 24hr	Minor
Maintenance of illuminated speed limit signs-outages	No provision	Major - Once illumination ceases to function speed limits will becomes un-enforceable by Police
Private cable networks – currently repaired with 5 days	To be repaired within 10 days	Major - may increase the volume of complaints if service cable not repaired and the highway electrical apparatus not operational at junctions/interchange. (I.e. Botley, Peartree, Kennington etc.)
Traffic lights/Crossings supplies if private.	Change of target response timescales to 3hr for emergency	Minor

	atta is daine a	T
	attendance.	
Real time bus information	No provision	Minor
Speed cameras maintenance of	Revised target	Minor
supplies & emergency attendance.	response timescales to 3hr or 24hr	
Pay & display machines	Change of target	Minor - May be a small loss of income.
	response timescales to 3hr for emergency attendance.	loss of income.
Routine maintenance (a service	No provision	Major – May lead to a
which is carried out on each unit) on	'	high volume of units not
a rolling 3 year cycle & 2 year for		operating due to lamp
illuminated signs to reduce future		failures, or which have
costs & ensure operation/condition		gone beyond designed
of the asset.		lifespan.
Re-locating existing highway	No provision	Major – impact on new
apparatus near driveways which are to be extended or new bell-mouth		housing developments Utilities companies and
access for a development.		provide resident's
access for a development.		requesting drop kerbs
		this may have an impact
		on the Council's
		reputation
Tree Pruning	No provision	Minor – but considerable
_		impact on local
		communities
Non-routine maintenance (Fault	No provision	Major – as this will have
Repairs) from 3 to 5 days.		a high volume of units
		not working due to
		lamp/component
		failures.
		May occur additional future costs for repairs.
		ruture costs for repairs.

Impact on providers:

Contract with the current service provider SCE will be terminated on 1 April 2016 due to SCE serving termination notice to OCC. Crown Commercial Services Framework contract is proposed to be utilised in its place to operate emergency only service for a short period of time.

Risks	Mitigations
No service provider in place after 1 April	Appointment of the new short term
2016	contractor through Crown Commercial
	Services Framework.

Social Value

If the Public Services (Social Value) Act 2012 applies to this proposal, please summarise here how you have considered how the contract might improve the economic, social, and environmental well-being of the relevant area.

How might the proposal improve the economic well-being of the relevant area?

The potential improvements to the economic well-being of Oxfordshire will be considered as services are awarded to the new contractor.

How might the proposal improve the environmental well-being of the relevant area?

The potential improvements to the environmental well-being of Oxfordshire will be considered as services are awarded to the new contractor.

Monitoring and review:

Faults received will be logged as current and periodically reviewed with corrective action taken if deemed essential.

Person responsible for assessment:

Version	Date	Notes
		(e.g. Initial draft, amended following consultation)
1	18 March 2016	Initial draft

CABINET- 19 April 2016

BUSINESS MANAGEMENT AND MONITORING REPORT QUARTER 3 2015-2016

Report by Corporate Services

Introduction

- 1. This paper provides details of performance for quarter three (October-December 2015) for Cabinet to consider. Performance dashboards are included at Annex 1 for information and discussion.
- 2. The format and reporting of business management information, including performance dashboards is currently being reviewed. The aim of the review is to improve the quality and timeliness of the reporting to the key stakeholders, and where appropriate cut out the duplication of reporting that currently exists. The views of Cabinet would be welcomed to inform the review; in particular consideration of whether Cabinet wishes to continue receiving a quarterly report as a matter of process.
- 3. The key achievements against our Corporate Priorities this quarter are:

A Thriving Economy

- Didcot Girls' School is now an outstanding school.
- The gap in attainment between disadvantaged pupils and other pupils at key stage 4 has narrowed from 34% points in 2014 to 30.3% points in 2015. Although this gap remains wider than that nationally, Oxfordshire now has the narrowest disadvantaged gap within our statistical neighbour group.
- The percentage of major district council applications responded to within the agreed deadline and the percentage of minerals & waste application determined within 13 weeks are both well above target at 92% and 90% respectively.
- We continue to repair 100% of highways defects posing an immediate risk of injury within 24 hours.

Thriving People and Communities

- The number of children classified as obese in reception has dropped below target level and is 0.7% lower than last year.
- The number of people who have received a health check that were identified as high cardiovascular risk has already reached its end of year target.
- The number of people supported by the Community Information Network has increased dramatically and is already very close to its end of year target

A Safety Net

- Timely decision making on accepting adult safeguarding referrals.
- High levels of adult social care direct payment recipients maintained.
- The number of carers known is above target level.
- High number of people receiving information and advice as part of community information networks.
- The proportion of children who become subject to a second or subsequent plan within 18 months of the end of a previous plan remains better than target.
- Despite an increase of 92 looked after children in the year, the number placed out of county and not in neighbouring authorities has only increased by 4.
- 4. Cabinet is asked to take particular note of these **key issues that are impacting on our ability to deliver against our key priorities**, and consider what action is required:

A Thriving Economy

 Only 48% of expected capital receipts from property disposal have been delivered.

Thriving People and Communities

- Fire station availability has decreased again this quarter.
- The amount of money saved for consumers through Trading Standards interventions is well behind target.

A Safety Net

- The number of child protection plan cases without an allocated social worker is at 11. This presents a safeguarding concern.
- The number of schools in Oxfordshire currently judged inadequate by Ofsted is currently at 5.
- Performance remains a concern across reablement, delayed transfers of care and home care.

Key Performance Issues

5. This section discusses the key performance issues that arise from the performance dashboards. The dashboards can be found in Annex 1. These are all presented by directorate.

Adult Social Care

- 6. The percentage of safeguarding referrals that have an outcome in 20 working days (indicator 3) has dropped to 71% against a target of 75%. This is largely because of the high increase in referrals this quarter, which has gone up from 2122 in quarter 2 to 3558 in quarter 3.
- 7. In the first 9 months of the financial year 454 people have been placed in care homes (indicator 4) or 12 people per week. The rate is above target but the same

level (461) as the same period last year when Oxfordshire's performance was in the top quartile nationally. The reason admissions have not reduced more is in part due to capacity issues within the market for home care provision, as care homes are used as an alternative to home care.

- 8. The number of service users receiving a review (indicator 7) is below target (see Q2). The change to the new IT system means additional historical data needs to be recorded to provide an exact figure for Q3 and teams continue to work on this. Team performance is reviewed monthly in a performance board chaired by the Deputy Director Adult Social Care and these sessions are used to re-focus teams on emerging priorities and realign resources. There remain significant levels of change in the department requiring input from operational staff. Vacancy levels in some teams, particularly learning disability teams, are impacting performance.
- 9. The number of people accessing reablement (indicator 9) has dropped by 15% from 7.5 per day last year to 6.4 per day in the last 9 months. This is because of a number of reasons, including:
 - a lack of referrals (90% of recorded referrals translate to service starts)
 - service capacity
 - delays of people in the reablement service waiting for long term on-going home care
 - a focus on ensuring that people are discharged from hospital in a timely manner, which means there is limited focus on encouraging communitybased referrals
- 10. Cabinet has agreed a proposal to revise the strategic care pathway for non-bed based short-term care services. The new pathway will consist of two services: an Urgent Response and Telecare Service; and a Hospital Discharge and Reablement Service. These services will replace all existing short-term community services. The Hospital Discharge and Reablement Service will be run by an alliance of Oxford Health and Oxford University Hospital Trusts. This will provide continuity and deliver savings on the current budget, with an improvement trajectory agreed within the contract, such that if the provider failed to deliver, the contract could be put to the market.
- 11. The high number of delayed transfers of care (indicators 10-12) remains a problem, and is higher than the same time last year. However, social care delays reduced slightly in the last quarter. At the start of December 2015, the local health and social care system implemented a plan to place all the people currently delayed into an intermediate care bed. Additional resources were provided for these people including:
 - social work time to complete assessments and support long term placements
 - therapy to ensure people continue to get better and do not become institutionalised whilst in the intermediate care bed
 - home care to ensure they can leave the care home for home

- 12. With capacity issues in long-term care, the reablement service have been asked to provide additional resource to continue to support people who will need long-term home care until June 2016, with long-term providers being asked to take 6 of these cases (alongside other new cases) each month. National figures for performance on delayed transfers of care in quarter 3 will not be available till the middle of February, but local figures indicate that in December the number of delays fell by 30%.
- 13. The decision to purchase the intermediate care beds has had a potential knock on effect to the care home market. There are normally around 200 vacant beds in Oxfordshire at any moment. The purchase of over half of these has anecdotally increased the price and made it harder to place people. The number of placements, costs and number of people waiting are being routinely monitored.
- 14. So far this year only 23% of home care cases started within 3 days of the request to the care agency (indicator 13). The major issue here is the lack of capacity and capability in the social care workforce. We continue to develop short-term recruitment campaigns and developing a long term strategy with the local Care Association to deliver a long-term workforce strategy. Interim block contracts were set up to guarantee care hours to providers and thus provide them with more confidence in recruitment. New block contracts have been set up with eight strategic partners, providing coverage across the county, and will be implemented from 1 April 2016. In Oxfordshire there are over 70 registered home care providers; developing a strategic relationship with a small number (8 providers) will provide more resilience for the providers and a more responsive service.

Children Education and Families

- 15. The main issue in children's social care continues to be the increase in case numbers, particularly the numbers of children subject to a child protection plan and those looked after. At the end of December 2015 there were 589 children on a child protection plan and 606 children looked after. This reflects a 13% increase in child protection numbers and a 19% rise in looked after numbers compared to December 2014.
- 16. Given the increased demand and the need for further savings, the directorate has asked the Local Government Association (LGA) to review how we compare to other authorities and scope for any additional savings. This review is due to begin in March. The Oxfordshire Safeguarding Children's Board has asked all agencies to complete 6-monthly assessments on the impact of this continued activity. The analysis of the first assessments will be presented to the Children's Trust at the end of March 2016.
- 17. The increase in cases has meant that at the end of December 2015, eleven children who were the subject of a child protection plan were without an allocated social worker (indicator 4). All of these cases are held by team managers who monitor the risk until the cases can be allocated. Whilst this manages the risk, it is clearly not ideal. However, all looked after children currently have an allocated social worker, despite an increase of 92 in this financial year.

- 18. Current caseload pressures also mean that child protection reviews and visits to children on child protection plans are not always being completed on time (indicators 6 and 7). This may partly be a recording issue, as social workers prioritise face-to-face contact above recording. Although the current recorded figure for child protection visits being completed on time is 70%, a manual audit exercise undertaken across all areas indicates that our true visiting frequency is close to the target of 85%. Managers are working with individual workers to identify time to catch up on recording of visits as part of the actions from this audit exercise. At a meeting with all team managers on 28 January 2016, issues in relation to the limited administrative resources and increased caseloads were cited as ongoing concerns in relation to improving the recording. Visits to looked after children are currently being completed and recorded on time within the target of 85%.
- 19. The number of children placed out of county and not in a neighbouring authority (indicator 12) has reduced in the quarter, but is not yet at target level. This needs to be seen in the context of the growing numbers of looked after children. Despite an increase of 92 looked after children in the financial year, the number placed out of county and not in neighbouring authorities has only increased by 4 since the end of 2014/15. Part of the placement strategy agreed in June 2013 was to increase the use of local authority foster placements and placements with family and friends; during this time these placements have increased by 37%.
- 20. Less than 50% of manager decisions in the MASH are being taken on time (indicator 1) but the overall timeliness has improved this quarter. A Lean Review of the MASH is currently underway and due to report at the end of February. The review is focusing on streamlining systems, processes and working practices that will improve the timeliness of all elements of the MASH process. Performance is markedly better on processes carried out within the MASH involving red (most urgent) enquiries. The proportion of enquiries where information was shared with partners has increased, as has the proportion of enquiries directed to the Early Intervention Service.
- Academic indicators and targets have been amended in line with the start of the academic year. Termly data in this report relates to the end of term 2 (end of December).
- 22. Few Ofsted inspections have been carried out (indicators 13-15) in Oxfordshire since the introduction of the new Ofsted inspection framework in September 2015. Of the six reports that have been published, four schools are judged at least as good, with Didcot Girls' School now an outstanding school. Rose Hill Primary School and Chipping Norton Secondary School have been judged as inadequate. There are further schools where the inspection results are of a concern but the report is not yet published. For local authority-maintained schools a task group has been established as a way of securing and monitoring improvement. For schools that are academies, the responsibility for securing improvement rests with the Regional Schools Commissioner. We meet with the Regional Commissioner on a regular basis in order to highlight concerns.

- 23. The definition of persistent absence (indicators 16a, 16b, 20a and 20b) has changed from the start of the 15/16 academic year. A child is now defined as persistently absent from school when they miss at least 10% of available sessions (a decrease from the previous 15% threshold). The decrease in thresholds means that the number of children classified as persistently absent has increased this means that figures for indicators these indicators are not directly comparable to previous years.
- 24. The number of permanent exclusions continues to be a concern (indicator 17) with 28 children permanently excluded by the end of December 2015. This is placing additional pressure on the In Year Fair Access Panels and Inclusion colleagues. After a first exclusion a pupil is referred to the area In Year Fair Access Panels where the best placement for the pupil is agreed. This could be a new school or alternative provision. After a second permanent exclusion there is no longer a requirement to place them in a mainstream school and an alternative provision is sought.
- 25. The proportion of children not in education, employment or training (NEET) whose status is 'not known' (indicator 18b) rises to a peak around September/October of each academic year following young people moving into new education and employment opportunities. This figure rapidly decreases as information from schools, colleges and young people is received by the local authority who also make considerable efforts to contact young people for information. This figure has decreased from 53% in September to 16% in December and further to 6.8% at the end of January. This is in line with the figure for the same period last year and hence is on track to meet the target.
- 26. Validated educational attainment results have now been published including those for the majority of vulnerable groups.
 - The disadvantaged gap at key stage 4 has narrowed from 34% points in 2014 to 30.3% points in 2015. Although this gap remains wider than that nationally, Oxfordshire now has the narrowest disadvantaged gap within our statistical neighbour group.
 - Pupils at school support (those with special educational needs but without a statement or and Education/Health Care Plan) in Oxfordshire also perform relatively poorly compared to elsewhere in the country. At Key Stage 4 only 15.3% of young people with school support achieved 5+ GCSEs at A*-C including in English and maths, in the lowest 10% of local authorities nationally.
 - Final comparative results for Looked After Children will be published in March.

Environment & Economy

27. The amount of household waste being reused, recycled or composted (indicator 9) remains just below the target of 60%. The main reason why our performance has dropped since last year is because we can now only recycle 55% of the wood delivered to the HWRCs for recycling. Previously 100% could be claimed as recycling, but changes to recycling processes mean this is no longer

- achievable. We are currently investigating whether efficiencies can be delivered by changing our current wood processing contractor.
- 28. The total capital receipts delivered from property disposal (indicator 11) is currently half way to the 100% target. As a result of a number of changes, the total estimated capital receipts has reduced by £0.131 million. In addition there is a further £0.4m at risk of slipping to 2016/17. It may be possible to replace these receipts by £0.48m being brought forward, but there is limited time to achieve this.

Public Health

- 29. The number of children classified as obese is just above target for primary school children in Year 6 (indicator 1) and just below for primary school children in Reception (indicator 2). Both of these figures are a slight decrease from last year. Obesity levels in Oxfordshire remain amongst the lowest nationally.
- 30. Q3 data is not yet available for indicators 6-7 (expected March 2016).
- 31. Early indications show that a decline in the number of people accessing smoking cessation services (indicator 5) is also happening nationally as the nature of service usage evolves. A move from recording quitters on practice software systems instead of a paper-based system has been rolled out for Q4 which should improve accuracy and timeliness of data reporting from practices. The provider has an action plan on how to work with GP providers to improve the quitting activity in practices. Outreach services continue to be provided in addition to GP and pharmacy services to reduce inequalities.

Oxfordshire Fire & Rescue Service

- 32. Performance across the Fire and Rescue Service continues to be good on most counts. Indicators on lives saved (indicator 1) and money saved to the economy through reductions in fires and road traffic collisions (indicator 3) have already reached their end of year targets.
- 33. However, fire station availability (indicator 4) continues to drop. Despite this, the outturn does not reflect on the real-time response times, which are performing as expected. As reported in previous quarters, there is a technological issue affecting the reporting of availability. We had hoped for a solution by the end of the financial year but following discussions with Capita this is unlikely to be resolved within this financial year (realistic timescales not yet known). Local recruitment initiatives are continuing to take place but we are limited to people living close to fire stations and recruitment may need to take place further afield. We have also had a number of on-call firefighters recruited into fulltime position, which also impacts on availability at on-call stations.

Trading Standards

- 34. The amount of money saved for consumers by Trading Standards interventions is well below target. This ambitious measure is largely outside of our direct control, being dependant on the number and nature of reports being made to us. Reports and referrals to our Doorstop Crime Team reduce significantly on the run up to Christmas, with a pick-up again around February/March.
- 35. There is a general reduction of reports from both Citizens Advice and Thames Valley Police (TVP). Work is being conducted on both of these areas. Regionally and nationally, work is being undertaken to understand why reports from Citizens Advice are falling, to understand the impact of this and to consider both increasing the number of reports, and the number of sources of reports.
- 36. In the forthcoming financial year, Trading Standards will be delivering awareness training to Police Enquiry Centre Operators. We anticipate this will increase the number of reports referred to us by Thames Valley Police, and to other Trading Standards services in the Thames Valley region.

RECOMMENDATION

i) Cabinet is RECOMMENDED to note and discuss the performance reported in the dashboards.

MAGGIE SCOTT IAN DYSON

Head of Policy Assistant Chief Finance Officer

(Assurance)

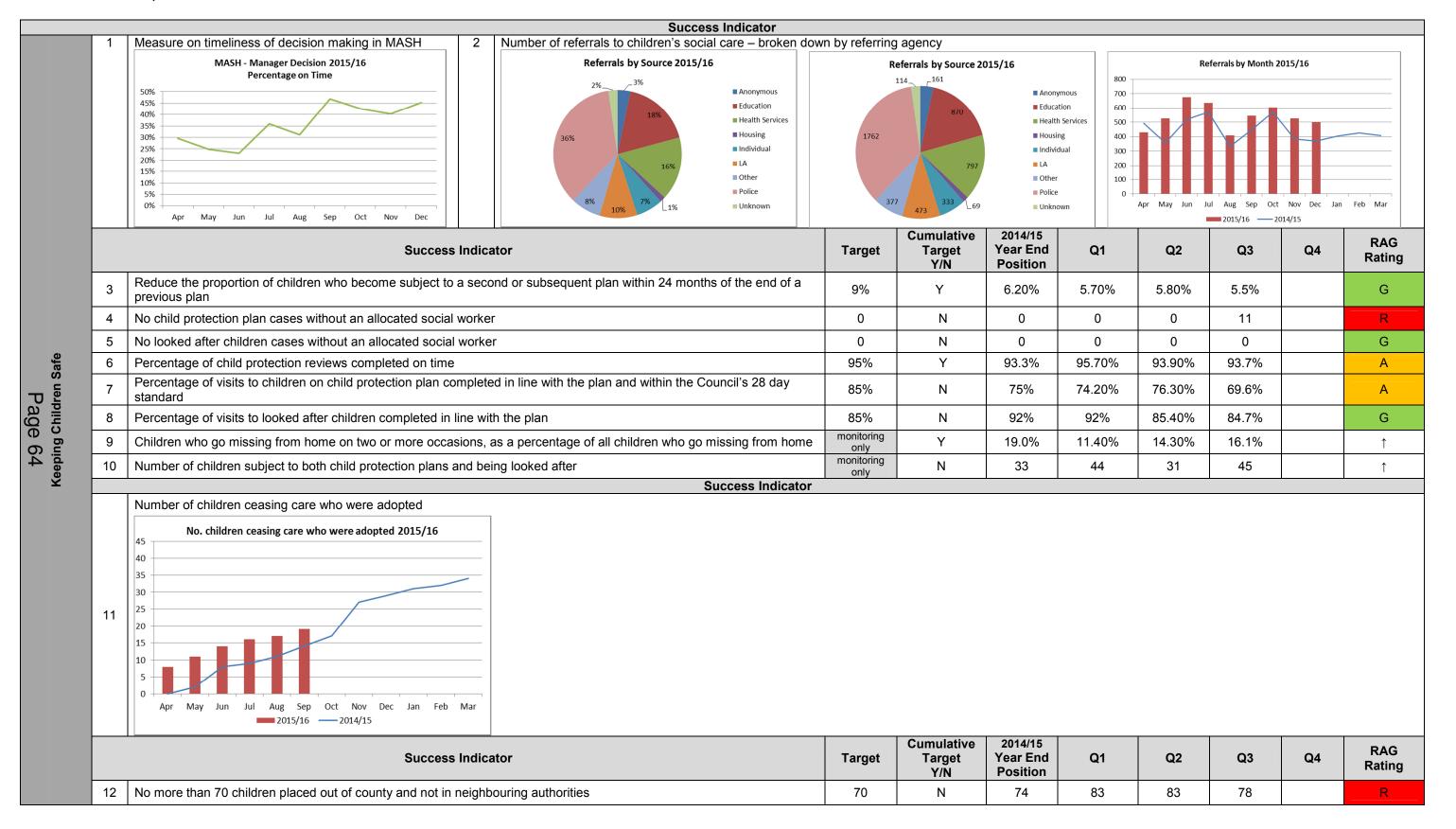
Contact Officer: Steven Jones, Policy & Performance Officer steven.fairhurstjones@oxfordshire.gov.uk, 01865 815 935

ANNEX 1 ADULT SOCIAL CARE

		Success Indicator	Target	Cumulative Target Y/N	2014/15 Year End Position	Q1	Q2	Q3	Q4	RAG Rating
	1	Number of safeguarding referrals	Monitoring only	Y	4,368	1,089	2122	3558		Monitoring only
Safeguarding	2	Decisions on 75% of safeguarding alerts to be made in one working day	75%	Y	New measure	75%	77%	77%		G
	3	Percentage of safeguarding referrals that will have an outcome in 20 working days	75%	Υ	New measure	75%	79%	71%		А
Supporting People to live at home as long as possible	4	Reduce the number of older people permanently placed in a care home and funded by the local authority to 10.5 per week or fewer (Better Care Fund Metric)	10.5	Y	11.4	12.8	12.8	11.6		А
	5	Maintain the high level of eligible people on Self-Directed Support	80%	N	82%	82%	83%	80%		G
Personalisation	6	Maintain the number of people using social care who receive a direct payment	1,431	N	1,431	1,444	1479	1448		G
	7	Maintain the high proportion of service users who have had a review in the last 12 months	75%	N	71%	70%	61%	Not yet available		Not yet available
Reablement	8	People will be able to access reablement services within 3 days	80%	Y	54%	45%	52%	53%		R
Services	9	Increase the number of people accessing reablement	3,750	Y	2,743	618	1226	1751		R
	10	Reduce delayed transfers that are the responsibility of social care (average number of people per day)	20	Y	37	44	43	39 (to Nov)		R
Delayed Transfer of Care	11	Reduce delayed transfers that are the responsibility of both social care & health (average number of people per day)	8	Y	26	30	33	35 (to Nov)		R
Transfer of Care	12	The % of people in hospital who may need care on discharge, where social service are told 3 working days or more before their planned discharge date	100%	Y	47%	45%	38%	Not yet available		R
Waiting Lists	13	Proportion of home care cases where care was started within 3 days of request to the care agency	80%	Y	New measure	25%	18%	23%		R
P	14	Increase the number of carers known	17,000	N	16,265	16,526	17233	17223+		G
Support to Carers	15	Increase the number of carers receiving a carer assessment	7,000	Y	6,042	1,131	3337	4439		G
0	16	Increase the number of carers receiving a service	2,450	Y	2,226	304	948	1158		Α
Providing Information to all	17	Number of people supported by the Community Information Network	20,000	Y	25,654	9078	19808	Not yet available		G

		Success Indicator	Target	Position at end of Dec 2015	On Target	Notes
ıce	18	Actual expenditure for Adult Social Care and Joint Commissioning is in line with the latest agreed budget	< 2.0% of net budget	+£1.0m or +0.6%	Yes	Adult Social Care is forecast to overspend by +£1.0m, relating to non-pool services. There are also overspends of +£0.8m on the Older People and Equipment Pooled budget and +£0.3m on the Physical Disabilities Pooled Budget. The overspends are partly offset by -£0.9m one off funding from Independent Living Fund and Social Care in Prisons Grant and a small underspend of -£0.1m on the Learning Disabilities Pooled Budget.
ancial Performan	19	Actual expenditure Fire and Rescue, Emergency Planning and Community Safety is in line with the latest agreed budget	<2.0% of net budget	-£0.7m or -3.0%	No	The Service is forecasting an underspend of -£0.7m of which -£0.5m relates to Oxfordshire Fire and Rescue. This is driven primarily by vacancies for whole-time fire-fighters and retirements during the year. Recent recruits are included in the forecast underspend but at this stage in the year it is less likely that further recruitment will have a significant impact on expenditure.
這	20	Actual Pooled Budget Reserves (as at 31 March 2016)	-	£2.3m	-	
	21	Other Directorate Reserves (as at 31 March 2016)	-	£0.7m	-	Fire Control and other Fire & Rescue and Community Safety Reserves.
	22	Number of 2015/16 budget virements requested requiring Council approval as they were a change in policy	-	-	-	
	23	Planned savings for 2015/16 assumed in the MTFP have been achieved	100% achieved	100% expected	No	

CHILDREN, EDUCATION & FAMILIES



CHILDREN, EDUCATION & FAMILIES (CONTINUED)

		Success Indicator	Target (for 14/15 academic year)	Cumulative Target Y/N	Year End Position (for academic year 13/14)	Q1	Q2	Q3	Q4	RAG Rating
¥	13a	% schools judged good or outstanding by OFSTED to be in top quartile nationally by 2018	Top quartile 89%	Υ	88%	2nd quartile 87%	2nd quartile 88%	2nd quartile 88%		А
Raising Attainment	13b	% schools judged outstanding by Ofsted to be in the top quartile nationally by 2018 (currently 26%)	3rd quartile 17%	Υ	4th quartile 13%	4th quartile 13%	4th quartile 13%	4th quartile 14%		R
Rais	14	Number of schools currently judged inadequate by OFSTED	0	Υ	4	4	4	5		R
₹	15	% Early Years settings judged good or outstanding by Ofsted to be in top quartile nationally by 2018 (currently 88%)	2nd quartile 85%	Υ	3rd quartile 83%	n/a	3rd quartile 83%	87%		G
	16a	Persistent absence rate (primary schools) to remain in top quartile nationally by 2018	Top quartile (no baseline yet)	Υ	Top quartile	Definition changed so no baseline data		9.1%		TBC
	16b	Persistent absence rate (secondary schools) to be in top quartile nationally by 2018	2nd quartile (no baseline yet)	Y	3rd quartile	Definition changed so no baseline data		13.3%		TBC
ap	17	Permanent exclusions will continue to be in the top quartile nationally (<0.03% or 40 exclusions)	<40	Y	53	n/a	а	28		R
	18a	Proportion of young people Not in Education, Employment or Training (NEET)	<4%	Y	4.70%	3.60%	5.80%	4.0%		G
g The	18b	Proportion of young people whose NEET status is 'not known'	<5%	Y	5.20%	4.80%	52.90%	16.4%		А
Closing	19	Reducing rate of first time entrants to criminal justice per 100,000 10-17 year olds	Monitoring only	N	Rate 304 Actual 182	Rate 298 Actual 178	Rate 293 Actual 175	Not yet available		Monitoring only
	20a	Looked after children - overall absence rate to be in top quartile nationally by 2018	ТВС	Y	4.7%	T5 4.40%	T1 3.5%	T2 4.2%		TBC
	20b	Looked after children - persistent absence rate to be in top quartile nationally by 2018	ТВС	Y		hanged so no ine data	T1 10.0%	T2 9.1%		TBC
Page	21	% Troubled Families Engaged With	434	Y		New indicator		549		G

55	Our constant land land and	-	Position at end	0.7	N. c.
	Success Indicator	Target	of Dec 2015	On Target	Notes
	22 Actual expenditure for Education & Early Intervention is in line with the latest agreed budget	< 2.0% of net budget	+£1.1m or +5.2%	No	Early Intervention Service has been transferred to Children's Social Care. Includes an overspend of + £1.3m on Home to School Transport.
erformance	23 Actual expenditure for Children's Social Care is in line with the latest agreed budget	<2.0% of net budget	+£2.8m or +4.1%	No	Includes forecast overspends on Service Management and Central Costs (+£1.5m), Safeguarding (+£0.6m), Referral and Assessment (+£0.6m), Looked after Children and Leaving Care (+£0.3m), Asylum (+£0.4m), and Corporate Parenting (+£0.3m).
<u> </u>	24 Actual expenditure Children, Education & Families Central costs is in line with the latest agreed budget	<2.0% of net budget	-£0.1m or -1.6%	Yes	
Financial	25 School Reserves (as at 31 March 2016)	-	£20.9m	-	Includes £5.9m new school set up fund which will be used to address expected budget pressures in future years for pupil growth, or basic needs revenue funding for the creation of new schools and academies.
	26 Directorate Reserves (as at 31 March 2016)		£2.2m	-	Includes £1.5m for Thriving Families and £0.5m to support commercial services within the directorate.
	27 Number of 2015/16 budget virements requested requiring Council approval as they were a change in policy	-	0	-	
	28 Planned savings for 2015/16 assumed in the MTFP have been achieved	100% achieved	62% expected to be achieved	No	Savings at some risk of not being achieved include -£0.3m relating to closer working with external partners. Savings at significant risk of not being achieved relate to the reducing use of agency & contracted staff and introduction of a vacancy factor for administration staff.

CA9
CHILDREN, EDUCATION & FAMILIES (CONTINUED) – ACHIEVEMENTS AND ATTAINMENT INDICATORS REPORTED ANNUALLY

	Success Indicator	Target 2014/15 academic year	Position at 2013/14 academic year	Position at 2014/15 academic year	RAG Rating
1	EYFS - % reaching a good level of development	62%	60%	66%	G
2	KS1 - % level 2+ reading	92%	92%	92%	G
3	KS1 - % level 2+ writing	88%	86%	88%	G
4	KS1 - % level 2+ maths	93%	92%	94%	G
5	KS2 - % level 2+ reading, writing, maths	80%	78%	81%	G
6	Oxfordshire's rank nationally for KS2 level 4+ reading, writing, maths	Top quartile	3rd	2nd	Α
7	% making expected 2 levels of progression KS1 - reading	93%	92%	92%	А
8	% making expected 2 levels of progression KS1 - writing	95%	94%	95%	G
9	% making expected 2 levels of progression KS1 - maths	92%	91%	90%	А
10	Number of primary schools below KS2 Floor Standard	<6	10	7	Α
11	KS4 - % 5 A*-C GCSEs including English and maths	60%	59.4%	59.7%	А
12	Oxfordshire's rank nationally for KS4 – 5 A*-C inc English and maths	Top quartile	2nd	2nd	А
13	% making expected 3 levels of progression KS2-4 English	74%	74%	74%	G
14	% making expected 3 levels of progression KS2-4 maths	73%	71%	71.5%	А
15	Number of secondary schools below KS4 Floor Standard	0	0	0	G

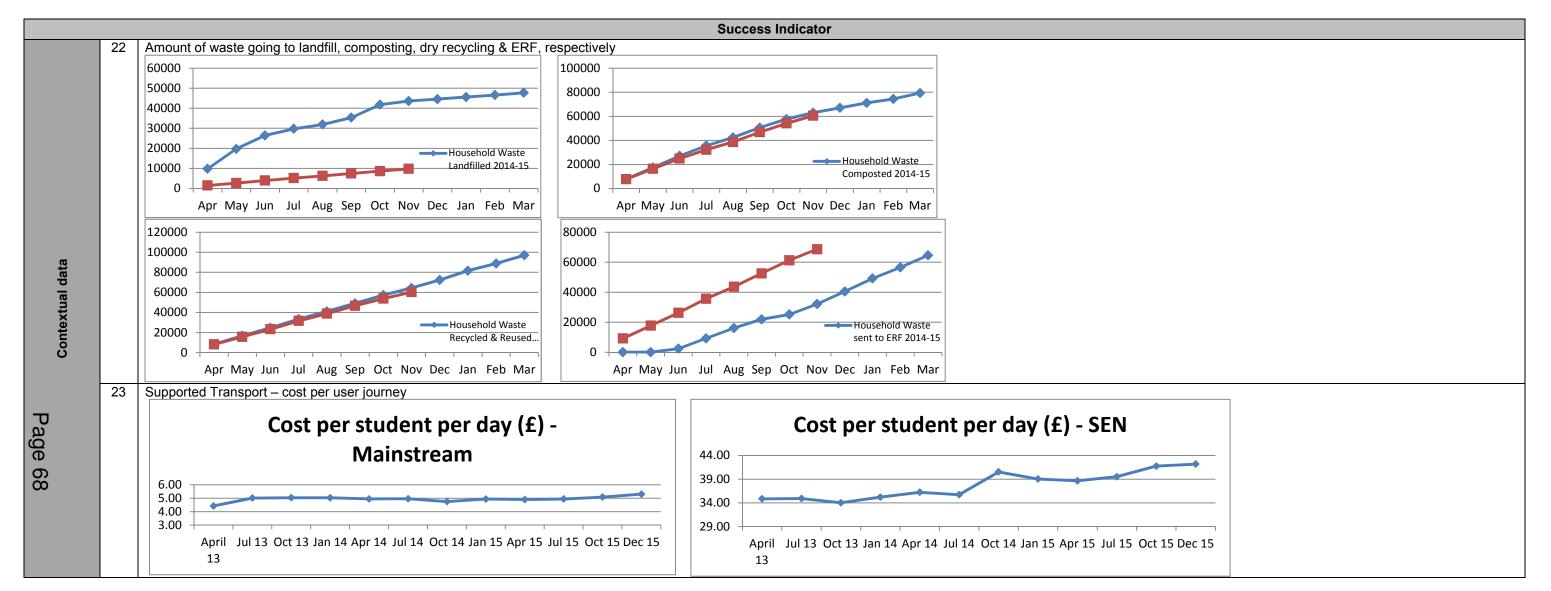
ADDITIONAL INDICATORS TO BE REPORTED TO THE EDUCATION SCRUTINY COMMITTEE ANNUALLY

e 66	Success Indicator	Target 2014/15 academic year	Position at 2013/14 academic year	Position at 2014/15 academic year	RAG Rating
16	FSM6 pupils - % making expected progress KS1-2 reading	90%	88%	88%	Α
17	FSM6 pupils - % making expected progress KS1-2 writing	91%	90%	91%	G
18	FSM6 pupils - % making expected progress KS1-2 maths	85%	86%	84%	Α
19	FSM6 pupils - % making expected progress KS2-4 English	54%	55%	59%	G
20	FSM6 pupils - % making expected progress KS2-4 maths	51%	46%	51%	G
21	School Support pupils - % % A*-C GCSEs including English and maths (new definition)	23.5%		15.3%	R
22	School Support pupils - % making expected progress KS1-2 reading (new definition)	83%	New definition so no	82%	А
23	School Support pupils - % making expected progress KS1-2 writing (new definition)	88%	baseline.	88%	G
24	School Support pupils - % making expected progress KS1-2 maths (new definition)	79%	Target to be in line with	78%	А
25	School Support pupils - % making expected progress KS2-4 English (new definition)	54%	national.	50%	R
26	School Support pupils - % making expected progress KS2-4 maths (new definition)	42%		38%	R
27	Looked After Children - % Level 4+ reading, writing, maths	48%	41%	53%	G
28	Looked After Children - % making expected progress KS1-2 reading	75%	72%	60%	R
29	Looked After Children - % making expected progress KS1-2 writing	83%	83%	80%	А
30	Looked After Children - % making expected progress KS1 -2 maths	78%	78%	80%	G
31	Looked After Children - % 5 A*-C GCSEs including English & maths	>10%	<6%	14%	G
32	Looked After Children - % making expected progress KS2-4 English	50%	48%	56.7%	G
33	Looked After Children - % making expected progress KS2-4 maths	28%	26%	43.3%	G

ENVIRONMENT & ECONOMY

		Success Indicator		Target	Cumulative Target Y/N	2014/15 Year End Position	Q1	Q2	Q3	Q4	RAG Rating
	1	Inward investment: Oxfordshire chosen for 35 re/investments		35	Υ	New measure	4	18	23		G
ر ه ture نو	2	% of major District Council applications responded to within the	agreed deadline	60%	Υ	84%	86%	95%	92%		G
Strategy & Infrastructure	3	% of mineral and waste applications determined within 13 week	s	50%	Y	91%	67%	70%	90%		G
Stra nfras Pla	4	Monies secured in S106/S278 agreements as a % of requirements	nts identified through the Single Response process	70%	Y	86%	99%	81%	81%		G
느	5	No more than 20% of S106 monies held within 2 years of poten	tial payback	20%	Y	New measure	3%	1.83%	1.42%		G
	6	% of highway defects posing an immediate risk of injury repaired	d within 24 hours	98%	N	100%	100%	100%	100%		G
	7	% of highway defects that create a potential risk of injury repaire	ed within 28 calendar days	80%	N	88.70%	96.80%	99.29%	100%		G
nercial	8	Maintain a minimum public satisfaction rate with the highways s	ervice	45%	N	53.90%	Measured a	innually Q3	53%	Measured annually Q3	G
Сошше	9	% of household waste is reused, recycled or composted		59%	Y	61%	60%	58%	58.50%		Α
ပိ	10	% satisfaction on customer satisfaction surveys received in rela	tion to the facilities and property contract.	80%	N	89%	90%	100%	86%		G
	11	Total capital receipts delivered from property disposal, as a pero (£2.252m) identified in the annual disposals programme	centage of the target capital receipts baseline	100%	Y	77.70%	4%	28%	48%		Α
S	12	% calls answered within 20 seconds		80%	Υ	70%	70%	76%	73%		Α
<u>ĕ</u>	13	% of calls dealt with at first contact where the CSC has respons	ibility for a complete solution	90%	Υ	99%	99%	97.50%	98.6		G
r Se	14	% of calls dealt with at first contact where the CSC has respons	ibility to pass to a designated officer outside CSC	100%	Υ	100%	100%	100%	100%		G
Custome	15	Broadband – deliver quarterly target against total homes passed	d (THP) as per contract (starting June 2014)	78,655 (Q1: 57,209 Q2: 69,535 Q3&4: 78,655)	Y	42,917	58,615	70,308	78,665		G
0			Success Indicator	Q001: 10,000)							
age	16	Number of jobs generated through Invest in Oxfordshire		Numb	er of claimants	of Job Seeke	ers Allowance)			
Data	17 18	Number of jobs created/safeguarded in 2015/16 by month 500 450 400 350 300 250 200 Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar 15 15 15 15 15 15 15 15 16 16 16	700 620 appre 600 430 460 start 400 300 250 270 230 2 200 170 150 180 180 160 100 Aug Nov Feb May Aug Nov Fe 2013 - 2013 - 2014 - 2014 - 2014 - 2014 - 201 Oct Jan Apr Jul Oct Jan Ap 2013 2014 2014 2014 2014 2015 20	b May 5 - 2015 - or Jul 15 2015	-23 ×	2.5 2 1.5 0.5 0 Et-unf	Sep-13 Dec-13 Mar-14	Sep-14 Dec-14	Mar-15 Jun-15 Sen-15	Dec-15 -	Oxfordshire South East Great Britain
tex	19	Annual road condition against £ spent per mile	Road condition (number of defects) against the sam	e quarter last yea	r Amo	ount of waste a	rising per hea	d of populati	on (year on	year compari	son)
Contextual	20 21	2009 - 2015 Carriageway Condition Over Capital Carriageway Maintenance 400000 200000 Capital Expenditure Average Cost/Mile	RAISED DEFECTS 5000 4000 3000 1000 DECEMBER MARCH JUNE SEP	TOTAL DEFECTS 2014/20 TOTAL DEFECTS 2013/20 TOTAL DEFECTS 2012/20 TOTAL DEFECTS 2012/20	14 L 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	00 00 00 00 00 Apr Ma	y Jun Jul	Aug Sep	Oct Nov	Househo per Head Dec Jan	1 2014-15

ENVIRONMENT & ECONOMY (CONTINUED)



		Success Indicator	Target	Position at end of Dec 2015	On Target	Notes
	24	Actual expenditure for Strategy and Infrastructure is in line with the latest agreed budget	< 2.0% of net budget	-£0.4m or -5.6%	No	
nce	25	Actual expenditure for Commercial Services is in line with the latest agreed budget	<2.0% of net budget	-£0.6m or -0.8%	Yes	Includes a forecast overspend of +£1.4m on Waste Management and +£0.3m on Supported Transport. This is offset by £1.2m (a currently unallocated element of the Highways Maintenance Delivery Budget) and a -£0.7m underspend on Network and Asset Management which relates to patching spend being funded by the Capital Programme.
erforma	26	Actual expenditure for Oxfordshire Customer Services is in line with the latest agreed budget	< 2.0% of net budget	+£1.1m or +4.5%	No	Includes a forecast overspend of +£0.7m relating to the underachievement of income from Schools due to a combination of academy transfers and maintained schools' uptake of services.
inancial P	27	Directorate Reserves (as at 31 March 2016)	-	£4.3m	-	Reduction in reserves relates to the temporary utilisation of reserves to fund one-off costs in the transfer of services to Hampshire County Council and the Supported Transport Programme. This will be repaid over the next seven years.
ш.	28	Number of 2015/16 budget virements requested requiring Council approval as they were larger than £0.500m or a change in policy	-	0	-	
	29	Planned savings for 2015/16 assumed in the MTFP have been achieved	100% achieved	96% expected to be achieved	No	There is a risk of savings not been achieved relating to Waste, Income Generation, Parking Income and Agency Staff within Cultural Services. Alternative savings are being made and the directorate is forecasting a break-even position for the financial year.

PUBLIC HEALTH

		Success Indicator	Target	Cumulative Target Y/N	2014/15 Year End Position	Q1	Q2	Q3	Q4	RAG Rating
National Childhood	1	% Primary school children classified as obese in Year 6	16%	N	16.9%	Measured a	annually Q3	16.20%	Measured annually Q3	A
Measurement Programme	2	% of primary school children classified as obese in reception	<7%	N	7.3%	Measured a	annually Q3	6.60%	Measured annually Q3	G
Health	3	Cumulative number of the eligible population aged 40-74 who have received a health check since April 2015	18,939	Y	21,395	4,059	9,745	14,391		G
checks	4	Number of people who have received a health check that were identified as high cardiovascular risk (heart attack, stroke, diabetes)	385	Υ	158	194	550	806		G
Smoking Cessation	5	Support 3,650 people to become '4 week quitters' per annum	3,650	Υ	1,955	508	997	1453		А
Drug Treatment &	6	Number of users of opiates who left drug treatment successfully who do not then represent to treatment again within 6 months (or by the end of the reporting period if this is less than 6 months) as a percentage of the total number of opiate users in treatment.	7.6%	Y	6.7%	6.20%	5.60%	Not yet available		n/a
Rehabilitatio n	7	Number of users of non-opiates who left drug treatment successfully who do not then represent to treatment again within 6 months (or by the end of the reporting period if this is less than 6 months) as a percentage of the total number of non-opiate users in treatment.	39%	Y	22%	29.0%	27.9%	Not yet available		n/a

Success Indicator				Target	Position at end of Dec 2015	On Target	Notes
ormance	8	8	Actual expenditure is in line with the latest agreed budget	< 2.0% of gross budget	+£0.2m or +0.8%	Yes	Funded by a ring-fenced grant of £30.4m in 2015/16. On 4 November the Council received notification that this grant would be reduced in-year by £1.9m. The forecast overspend will be funded by a transfer from reserves at year end.
Page	9	9	Actual Directorate Reserves (as at 31 March 2016)	-	n/a (*)	1	(*) 2013/14 and 2014/15 underspends held in Grants and Contributions Reserve.
ancial F	1	10	Number of 2015/16 budget virements requested requiring Council approval as they were a change in policy	-	0	-	
69 Fina	1	11	Planned savings for 2015/16 assumed in the MTFP have been achieved	n/a	n/a	n/a	Public Health is wholly grant funded and does not have any savings to achieve in 2015/16.

FIRE AND RESCUE SERVICE

Success Indicator		Target	Cumulative Target Y/N	2014/15 Year End Position	Q1	Q2	Q3	Q4	RAG Rating
1	47 lives saved per year against the OFRS 10 year 365Alive target through emergency response and preventative activity concerning fires and road traffic collisions	47	Y	47	17	31	48		G
2	104,000 citizens provided with safety advice/education per year	104,000	Υ	102,788	19,460	54,663	87,072		G
3	£12.5m saved to the economy per year from the reductions in fires involving homes, businesses and road traffic collisions	£12.5m	Y	£17.0m	£5.0m	£9.5m	£15.5m		G
4	Fire stations in Oxfordshire are available for emergency response 100% of the time	100%	Y	89.16%	84.71%	82.74%	82.45%		R

TRADING STANDARDS

	Success Indicator	Target	Cumulative Target Y/N	2014/15 Year End Position	Q1	Q2	Q3	Q4	RAG Rating
1	Money saved for consumers as a result of our interventions	£450,000	Υ	£507,881	£68,256	£185,281	£217,113		R
2	100% of inspections completed of high risk businesses as identified at the start of the year	100%	Υ	97.80%	19.20%	44.90%	93.50%		G

CORPORATE SERVICES

	Success Indicator	Target	Position at end of Dec 2015	On Target	Notes
1	Actual expenditure is in line with the latest agreed budget	< 2.0% of net budget	£0.0m or +0%	Yes	
2	Actual Directorate Reserves (as at 31 March 2016)	-	£0.9m	-	Includes £0.4m Registration Service reserves and £0.4m held to fund future County Council elections.
3	Number of 2015/16 budget virements requested requiring Council approval as they were a change in policy	-	0	-	
4	Planned savings for 2015/16 assumed in the MTFP have been achieved	100% achieved	89% Achieved	No	

CORPORATE

	Success Indicator	Target	Position at end of Dec 2015	On Target	Notes
	Actual expenditure for the Council is in line with the latest agreed budget	< 2.0% of net budget	+£4.1m or +1.0%	Yes	
	Cross Directorate Reserves (as at 31 March 2016)	-	£15.1m	-	Includes the Grants and Contributions Reserve (£13.5m), Vehicle and Equipment Reserve (£2.6m), Government Initiatives (£0.2m) and the ICT Projects Reserve (£0.3m).
	Corporate Reserves (as at 31 March 2016)	-	£2.7m	-	Carry Forward and Efficiency Reserves.
Pa	Capital Reserves (as at 31 March 2016)	-	£33.0m	-	
age 7	Cash Flow Reserves (as at 31 March 2016)	-	£9.1m	-	Being used to manage the cash flow implications of the variations to the Medium Term Financial Plan.
70	General balances as a proportion of the original gross budget (£831.1m)	-	£16.5m or 1.99%	-	
	Total reserves as a proportion of the original gross budget (£831.1m)	-	£95.7m or 11.5%	-	
	Capital programme use of resources compared to programme agreed in February 2015	90%	106%	Yes	
	Capital programme expenditure realisation rate		56%	-	
	Year to date debtor invoices outstanding - General	33 days	Not available	-	Target as per Financial Strategy.
	Year to date debtor invoices outstanding - Social Care Clients	62 days	Not available	-	Target as per Financial Strategy
	Percentage of debtor invoices cleared in 90 days	97%	Not available	-	Target as per Financial Strategy
	Treasury Management Indicators – Average Interest Rate achieved (In - House) compared to Treasury Management Budgeted Rate	0.70%	0.78%	Yes	Benchmark rate for 3 month LBID is 0.453%
	Treasury Management Indicators – Average Annualised Return achieved compared to Benchmark Rate (*) (Pooled Fund)	2.03%	2.31%	Yes	

^(*) Composite of 7 Day LIBID, 7 Day LIBID + 50BPS, BofA Merrill Lynch 1-10 Year Non-Gilt Index & BofA Merrill Lynch Euro High Yield ex Financials Index (GBP Hedged), IPD Other Balanced Property Funds index.

Division(s): N/A

CABINET - 19 APRIL 2016

FORWARD PLAN AND FUTURE BUSINESS

Items identified from the Forward Plan for Forthcoming Decision

Topic/Decision

Portfolio/Ref

Cabinet, 24 May 2016

• Staffing Report - Quarter 4 - 2015 Cabinet, Deputy Quarterly staffing report providing details of key people numbers Leader and analysis of main changes since the previous report. 2015/122

■ Section 75 Agreement - Update 2016 Cabinet, Adult To seek approval for amendments to the agreement that Social Care governs the pooled budget arrangements between health and 2016/037 social care.

■ Future Arrangements for Children's Social Care Cabinet, Children, To determine proposals for use of additional funding Education & arrangements agreed at Cabinet on 23 February 2016 and Families retained funding arrangements at full Council on 16 February 2016/029 2016.

Investing in the A40 - A Long Term Strategy
 To seek approval of the strategy.
 Supported Transport Update
 To note the content of the report.
 Cabinet,
 Environment
 Environment
 2016/036

Proposed Fees for the Supply of Traffic Accident Data Cabinet,
 To seek approval of the proposed fees.
 Environment 2016/038

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